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# 2010 reinforces our track record as a highly predictable & reliable company

#### Solid set of results

- Strong top line growth backed by our high-class diversification:
  - Latin America now 43% of Group sales
  - Mobile data revenue up 19% (y-o-y organic); non-P2P SMS up 32% y-o-y organic
- Fast customer expansion, consolidating the basis for future growth (+7.2% y-o-y organic)
- Accelerating restructuring efforts to further enhance efficiency
- Benchmark profitability and cash generation



Completed key strategic transactions



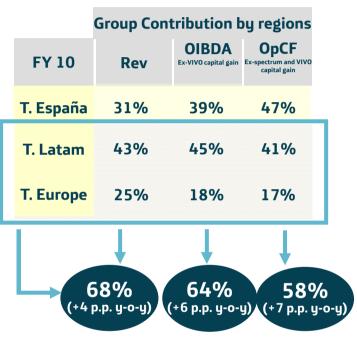
- Acquisition of 50% of Brasilcel
- Spectrum investment in Germany, Mexico & Brazil to secure future growth
- Increased stake in China Unicom (2011)

# Delivering on our commitments

- Meeting guidance for 8 years in a row
- Robust financial position: leverage ratio within target range
- **■** €1.40 DPS in 2010; 2011 dividend proposal of €1.60 (+14.3% y-o-y)

# Crystallizing the value of our diversification

	€ in millions	Jan-Dec 2010	Chg 2010/2009	Organic chg 2010/2009		
	Revenues	60,737	+7.1%	+2.4%		Group (
٠	Operating Income before D&A	25,777	+14.0%	+0.8%	FY 10	Rev
	(OIBDA)		/ /		T. Españ	ia 31%
	OIBDA Margin	42.4%	+2.6 p.p.	-0.6 p.p.	T. Latar	n 43%
•	Operating Income	16,474	+20.7%	+4.5%	T. Europ	e 25%
	(01)					Ţ
	Net income	10,167	+30.8%			68%
•	OpCF (OIBDA-CapEx)	14,933	-2.7%	-1.7%		4 p.p. y-o-u
•	OpCF	10,167	+30.8%			68% 4 p.p. y-c



- Positive impact in OIBDA from the revaluation of our stake in Vivo partially offset by non-recurrent restructuring costs
- Positive effect of forex across the P&L despite Venezuelan Bolivar devaluation
- Full consolidation of Vivo from Q4 10

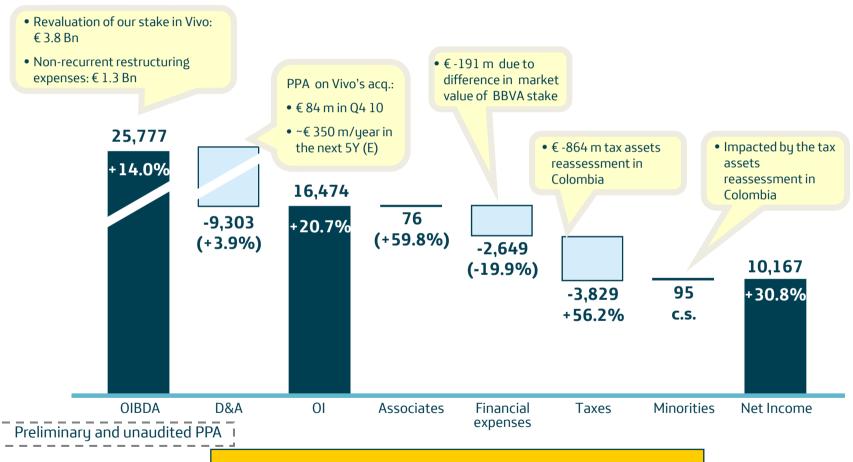


<sup>&</sup>lt;sup>1</sup> IFRS 3 Revised –Business combinations

# Solid growth in EPS, up 31.6% y-o-y

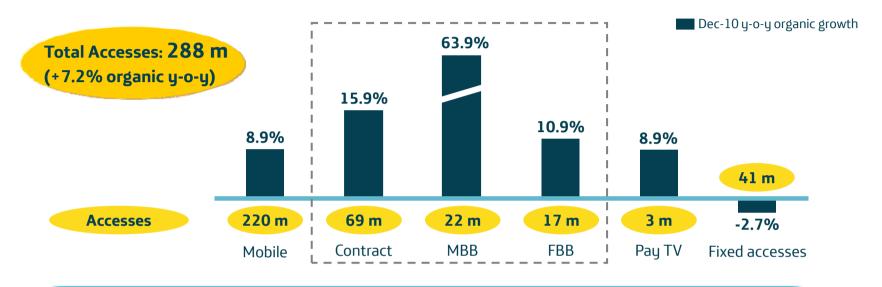
#### January-December 2010

€ in millions (% change y-o-y)



FY 10 EPS reached € 2.25 vs. target of €2.10

# Very high commercial activity focused on growth levers



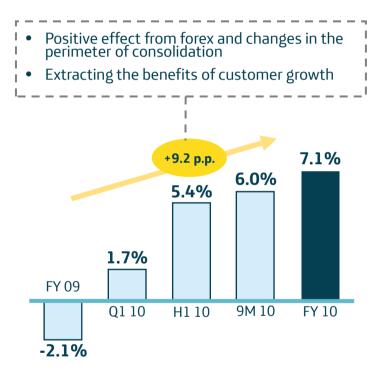
#### Capturing quality growth

- **Total net adds x1.5** vs. 2009 organically, backed by higher gross adds and churn control
  - Q4 10 net adds improved q-o-q and y-o-y
- Strong boost in Mobile Contract to 31% of the mobile base (+3 p.p. y-o-y organic)
- Positive MBB momentum, reaching the 22 m mark (1.6x vs. last year)
- Robust growth in FBB net adds: +44% organic vs. 2009, driven by improved quality



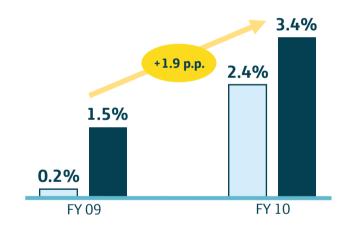
# Strong sales performance along the year

#### FY 10 Reported revenue (y-o-y growth)



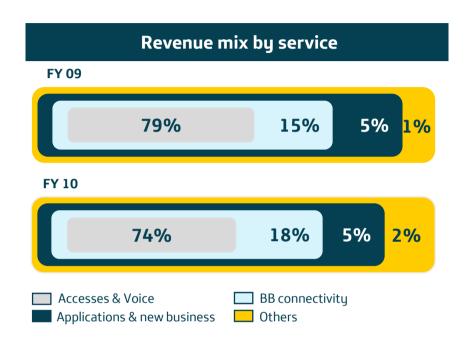
#### Organic revenue (y-o-y growth)





# Improved revenue profile

# Regional contribution to organic revenue growth +2.7 p.p. +0.3 p.p. +2.4% +1.0 p.p. +1.0 p.p. T. España T. Europe T. Latam Others & TEF



#### Solid growth across strategic areas

■ Mobile data: +19% organic y-o-y

Group

**FBB:** + **5%** organic y-o-y

Eliminations

Applications & new services: +12% organic y-o-y

# Driving fast adoption of MBB to further boost revenue



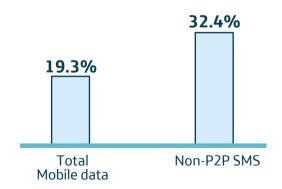
5%

3%

T. Latam

FY 10 Mobile data revenue growth (organic y-o-y)

T. España



- Customers with MBB devices + attached data rates now 10% of our total mobile base, ~20% in Europe
- Wider portfolio of devices
- Leveraging scale to further reduce device costs
- Tiered pricing in our markets
- Mobile data already 27% of MSR (+3 p.p. y-o-y)



T. Europe

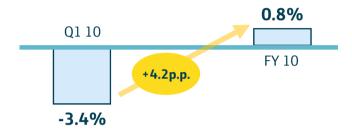
7%

T. Group

# Benchmark underlying profitability

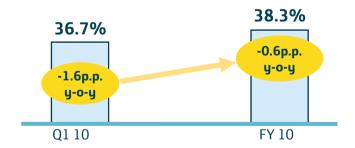


Organic y-o-y growth



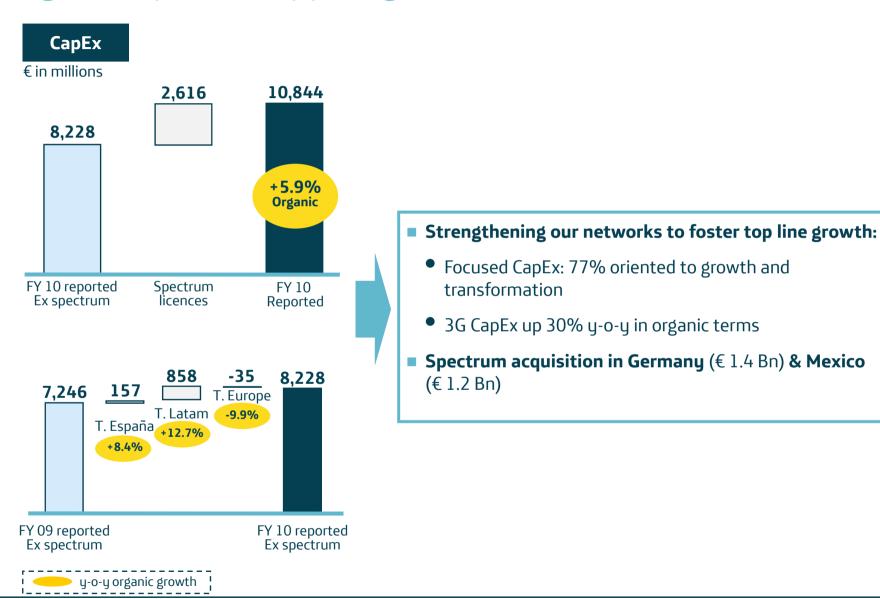
#### **OIBDA** margin

Organic y-o-y growth

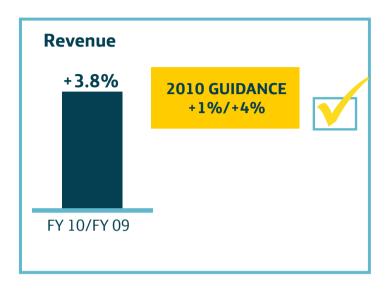


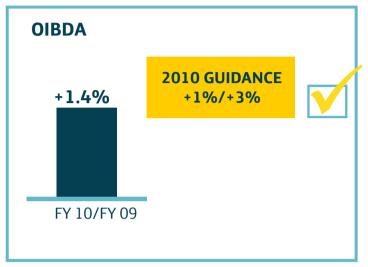
- Improved OIBDA trends along the year
- Cost reduction initiatives on track
- Maximizing benefits from global projects: € 200 m in 2010
- Limited erosion in underlying profitability y-o-y despite higher commercial efforts:
  - Reinvesting efficiencies to foster sales expansion:
     Commercial expenses up 6.9% organic y-o-y
  - Interconnection costs down 0.8% organic vs. FY 09 on lower MTRs

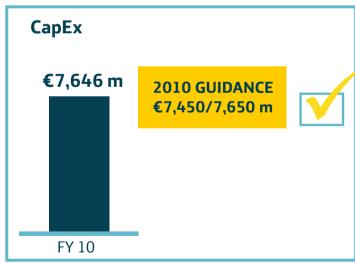
# Higher CapEx to support growth in customers & volumes



# Meeting our year-end targets for 8 years in a row









# T. España: Delivering on 2010 priorities

Maintain a strong commercial momentum (FBB & MBB) and market leadership to capture market recovery

**Sound commercial activity:** +10.5% y-o-y, focused on value

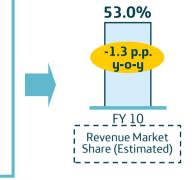
MBB accesses: x1.7 y-o-y to 20% of total mobile accesses

FBB net adds: + 6.6% y-o-y, solid market share at 53%

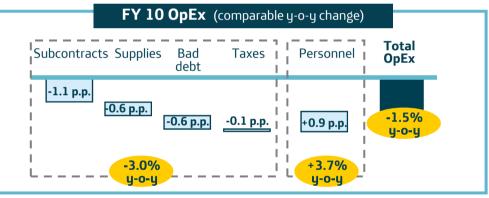
Contract mobile gross adds: +24.5% y-o-y

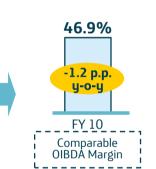
Fixed line losses: 18.3% lower than in 2009

Pay TV accesses: +12.1% y-o-y, gaining market share



Reinvest efficiency gains in the short term to ensure business growth prospects



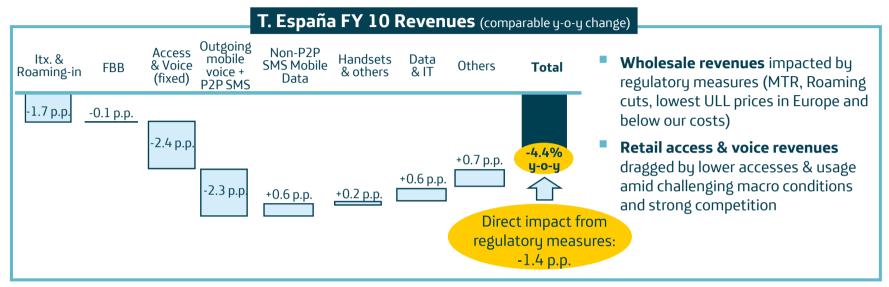


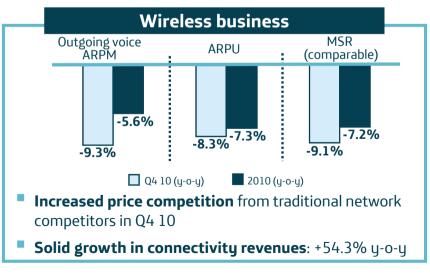
Deliver a strong cash-flow generation

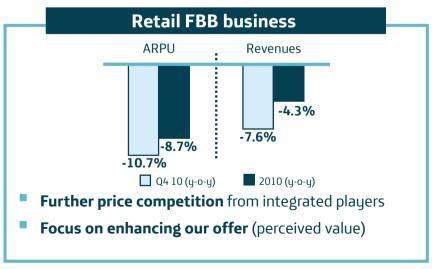
- Limited erosion in OpCF after working capital (-5.5% y-o-y), leveraging an efficient management of WC
- Benchmark profitability despite increased CapEx (+8.4% y-o-y) focused on growth:
  - 70% devoted to growth and transformation
- 3G to capture the MBB opportunity
- FBB & Pay TV to enhance our offer



# Top line impacted by regulation and increased competition in a difficult economic environment







# There is still ample room to further increase our efficiency

We are working to reshape our labour costs ...

- Less overhead: 6% reduction of manager positions
- Potential outsourcing of operations to service providers
- Further workforce restructuring processes
- New pay and benefits agreement with pay revisions not linked to CPI

... optimizing our commercial costs...

- Reduction of Smartphone unit costs
- Value-based policy on handset subsidies

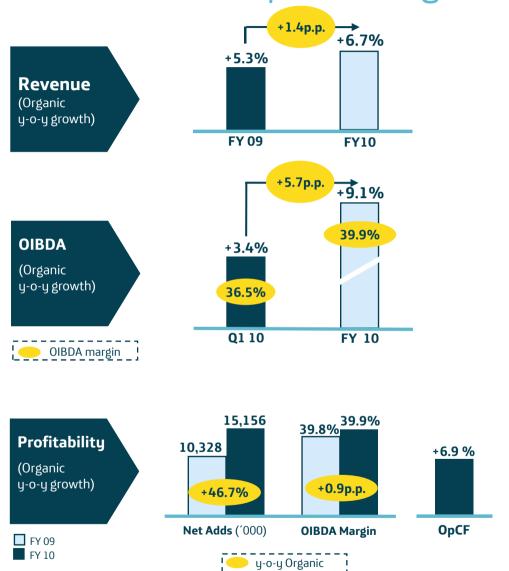
... further leveraging on global Group scale...

- Advancing towards Global Operations (e.g. European Datacenter)
- Global purchasing benefits

... and we will continue actively managing our portfolio of assets

- Network sharing
- Divestitures of non strategic activities

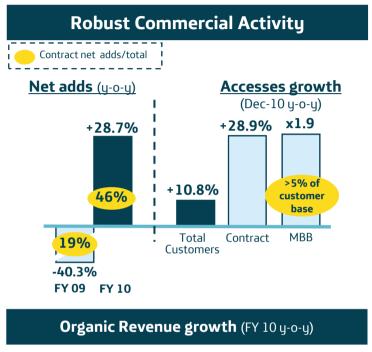
## T.Latam: Sound profitable growth



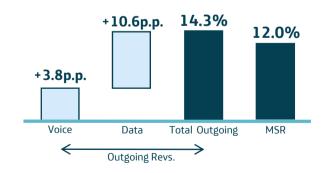
- Robust organic revenue growth leveraging fast customer expansion:
  - Double digit growth in MSR
  - Sound Internet & Pay TV sales

- Solid profitability leveraging scale & regional integrated model
- Strong OIBDA margin despite increased commercial efforts
- OpCF organic growth exceeding revenue growth

# Wireless: A perfect combination of voice and data growth

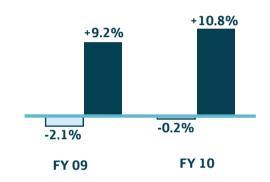




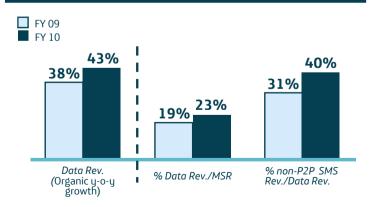


#### Improving customer value

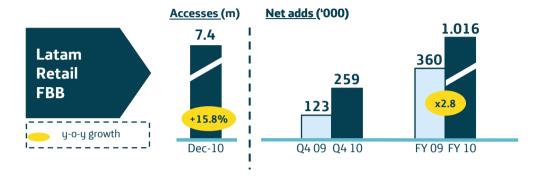
Customer growth (y-o-y)
ARPU (y-o-y ex-fx)



#### Mobile Data



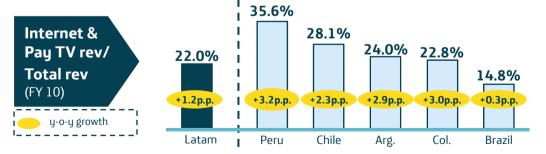
# Wireline: Enhanced quality fuelling commercial activity



- **FBB growth acceleration** for 5<sup>th</sup> quarter in a row
- Churn contention across services
- Successful bundling strategy; 86% of total FBB

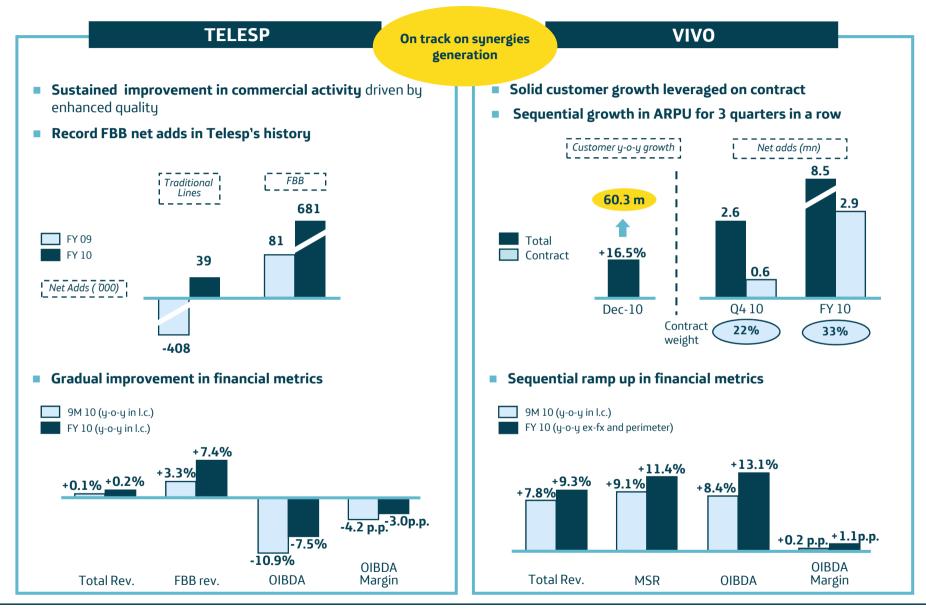


- Slowdown of accesses y-o-y decline (-0.7% vs -2.6% in September)
- Churn improvement based on bundled offer and enhanced quality
- 66% of fixed accesses on bundles



- Higher contribution from Internet & Pay TV revenue
  - Sequential organic growth acceleration: +7.2% FY 10 vs. +6.4% 9M 10

## Brazil: Sound momentum across business



# Brazil: Tender offer for Vivo's ONs and Corporate Restructuring

#### Tender offer for Vivo's ONs (11% free-float)

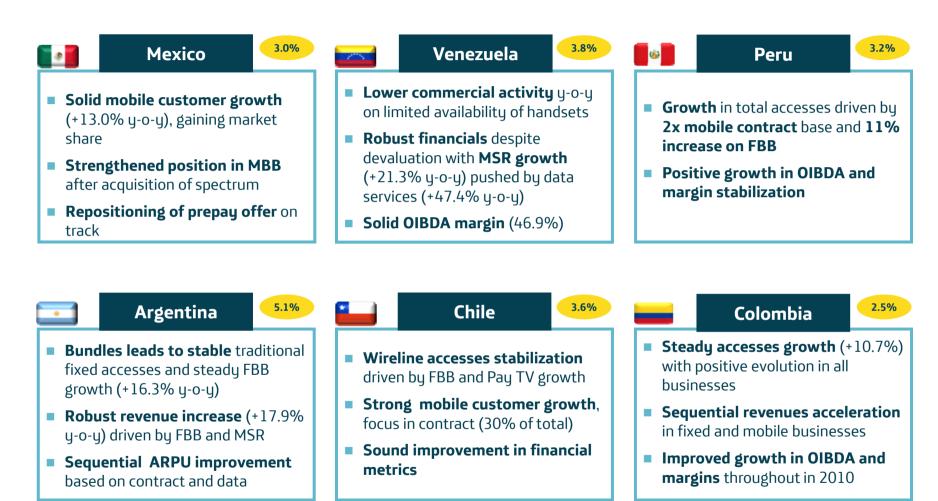
- CVM approval of the tender offer: February 11<sup>th</sup>
- Filing of "Edital" and launch of the tender offer: February 16<sup>th</sup>
- End of offer period & "leilao": March 18<sup>th</sup>
- Settlement: Lump sum option (March 22<sup>nd</sup>); 2 instalments options (March 22<sup>nd</sup> and July/Oct)
- Cash-outflows (E): below € 800 m

#### Telesp/ Vivo Corporate Restructuring

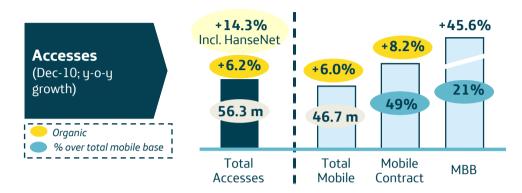
- BoDs Approvals: Expected end Q1/Beginning Q2 11
- TSP/VIVO GSMs Approvals (Assuming ANATEL approval) : Expected Q2 11
- Close of restructuring: Expected H1 11

# Good performance in key operations





# T.Europe: Continuing strong performance



#### High commercial activity focused on value:

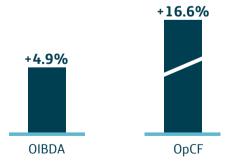
- 72% of mobile net adds in Q4 on contract; +1 p.p. in contract mix
- Broader smartphone portfolio
- Strong increase in MBB penetration (+6 p.p. y-o-y)
- Stable churn in very competitive markets



#### Improving growth trends driven by data:

- Solid non-P2P SMS revenues, up 26.4% organic y-o-y in FY 10
- Very strong performance of handsets sales (+22.5% y-o-y organic in FY 10)





#### Building profitability:

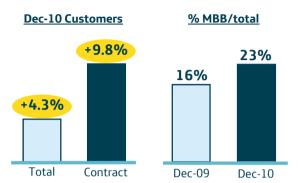
- FY 10 margin maintained in comparable terms despite increased commercial costs
- Accelerated operating restructuring to enhance future efficiency

Organic growth: assumes constant FX and excludes the consolidation of HanseNet (since mid February) and Jajah (January-December). Manx T. results in the second half of 2009 are excluded and the capital gain from its disposal in Q2 10. OIBDA also excludes non-recurrent restructuring expenses mainly related to personnel reorganization in H2 10 and CapEx excludes the acquisition of spectrum in Germany. HanseNet and Manx T. customers are excluded. Comparable growth: growth and excluding additional non-recurrent effects: i) restructuring expenses, ii) USO, iii) real estate gains, and iv) the proceeds from the settlement agreement with T-Mobile in 2009.



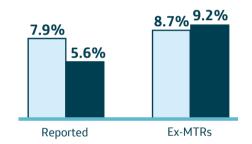
# T.O2 UK: Leading the wave of profitable data monetization





- Strong momentum in MBB, while excelling the core:
  - New tiered tariffs taken by 36% of consumer contract data users
  - Market leading contract churn kept at 1.1%
  - Contract base is 47% over total (+2 p.p. y-o-y)

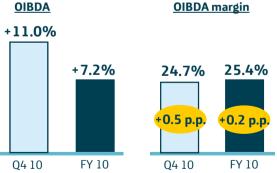




#### Continued top line growth to 6.5% y-o-y in FY 10:

- ARPU increased 1.2% y-o-y ex MTRs
- Non-P2P SMS revenue: +32% y-o-y
- Handset sales up 9.2% y-o-y on growing demand for smartphones & lower subsidies



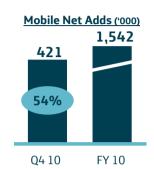


- Business reorganization to capture new opportunities and customer service enhancement:
  - Continued efficiency offsets higher commercial costs
  - Restructuring costs of € 72 m booked in Q4 10
  - Increased CapEx to give best network quality

# T.02 Germany: Maintaining strong momentum



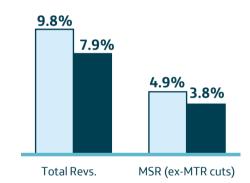




#### Leveraging our network and integrated approach:

- Building scale in core mobile (+18% y-o-y net adds)
- iPhone and smartphone tariffs were 80% of commercial activity in Q4
- Retail FBB net adds in Q4 (x2.6 q-o-q) driven by integrated distribution with HanseNet



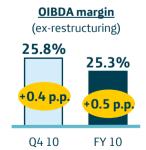


#### Solid revenue growth on strong fundamentals:

- Sequential acceleration in MSR ex- MTR cuts
- Non-P2P SMS revenue: +31% y-o-y to 42% of data revenues
- Strong handset sales in Q4 from higher demand for smartphones through "My Handy"

# **Profitability** (comparable y-o-y growth)

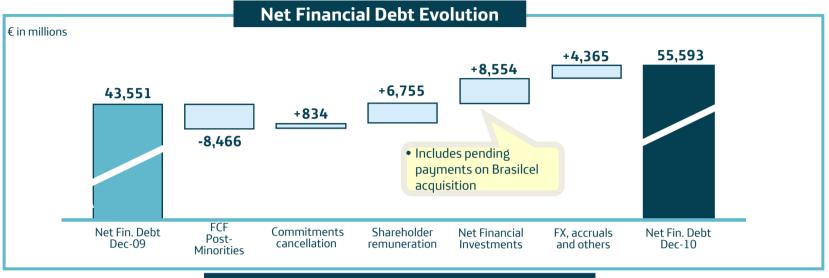


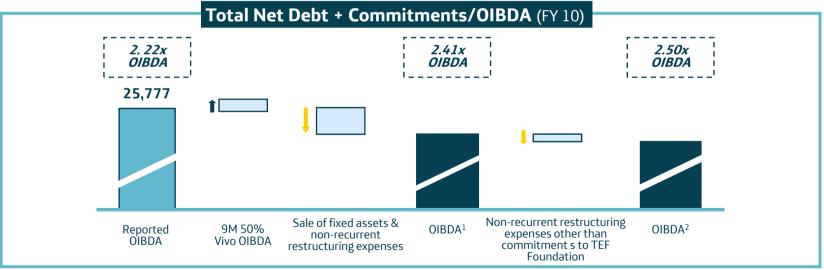


#### Profitable growth on the right foundations:

- OpCF: 3.4x y-o-y comparable
- Tangible synergies from HanseNet integration
- LTE rollout on track; 99% planned sites owned:
  - CapEx down due to network rollout completion

# Leverage ratio within target range after Brasilcel acquisition





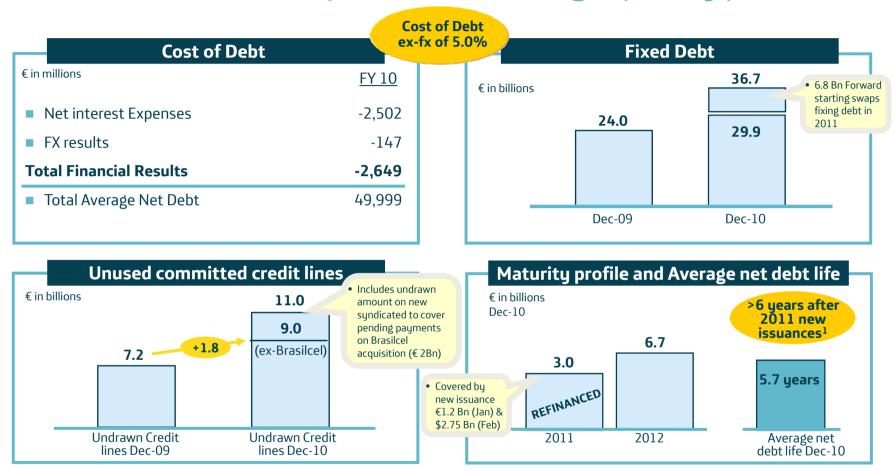
• Leverage target (Total Net Debt + Commitments € 57.3 Bn) not exceeding the 2.5x OIBDA limit

<sup>(2)</sup> OIBDA: excludes results on the sale of fixed assets and non recurrent restructuring expenses, but firm commitments related to the Telefónica Foundation's social activities, and includes 100% of Vivo's OIBDA for the full year 2010.



<sup>(1)</sup> OIBDA: excludes results on the sale of fixed assets and non-recurrent restructuring expenses and includes 100% of Vivo's OIBDA for the full year 2010.

# Contained interest expense and strong liquidity position



- Contained interest expenses at 5% while increasing the amount of fixed debt in a low interest rate environment
- Reinforced liquidity position thanks to unused committed lines increased by €1.8bn in 2010
- Recent 2011 issuances cover full net maturities in the year while increasing average debt life above 6 years after new issuances



# 2011 guidance: continued focus on growth

# Steady revenue growth

- Strong momentum in LatAm & further outperformance of T. Europe to outpace decline in Spain:
  - Fully exploiting mobile data opportunity in our markets
  - Capturing quality growth
  - Negative impact from severe regulation across European footprint

# Industry leading profitability

- Balancing profitability with higher commercial activity
- Setting the basis for a profitable MBB growth
- Continue to leverage Group scale opportunities and global initiatives

# Higher CapEx to deliver future growth

- Improved networks capabilities to support growth in mobile data
- Further upgrades in FBB networks
- Continue to leverage Group scale opportunities and global initiatives

€ in millions	Adjusted Base 2010	Guidance 2011
Revenues	63,144	Up to 2%
OIBDA Margin	38.0%	Upper 30s Limited erosion y-o-y
СарЕх	8,541	~9,000

## Maintaining premium returns on strong FCF generation

M&A focused on acquiring spectrum in current markets to secure future growth

Active management of our non-core asset portfolio

Leverage ratio within target range

#### **Delivering on dividend policy (growing DPS)**



## Regional priorities

T. ESPAÑA

- Defend revenue market leadership:
  - Rational commercial approach focused on customer value
- Capture growth opportunities leveraging our integrated offer:
  - Total BB, Pay TV and ICT services (SMEs & corporates)
- Disciplined CapEx, growth oriented
- Further reshaping of our cost structure

T. LATAM

- Speed up the capture of all the value of integration:
  - Special focus on Brazil
- Strengthen our bet in broadband, leveraging on a valuable fixed & mobile offer
  - Reinforce our market position, focusing on customer value as the driver for growth
- **■** Further develop our unique infrastructure:
  - Continue investing for growth

T. EUROPE

- Increase value of customer base:
  - Enhance contract share
  - Increase data usage providing basis for data monetization
- Improve efficiency:
  - Higher customer investment offset by delivery of restructuring programs and Group global initiatives
  - Optimizing CapEx through cost initiatives and partnerships

# Closing remarks

- Solid set of results in 2010
- Delivering on our commitments
- Completed key strategic transactions
- Continued focus on growth and maintaining premium returns in 2011

Leveraging our integrated asset portfolio to fully capture the digital world opportunity

# Telefonica