



January - March 2002 Results

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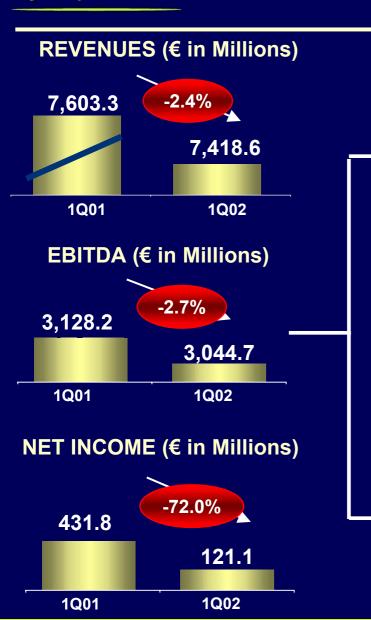
# Telefonica

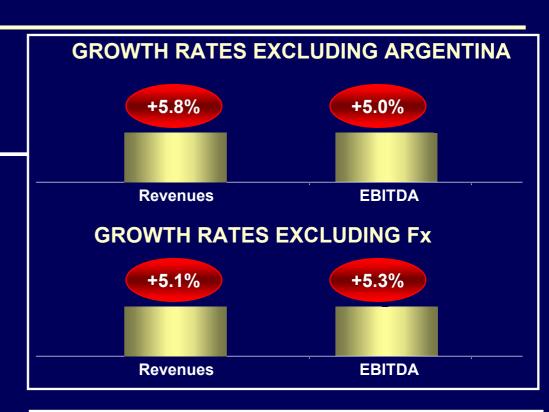
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# Telefonica FINANCIAL HIGHLIGHTS (I)





### **✓** ARGENTINA

TASA: -7.5% in revenues and -7.0% in EBITDA, ex-Fx. Peso exchange rate loss: 254 mill. Euros in net income.

✓ LATAM EXCHANGE RATES

Close to -8 p.p. to both revenues and EBITDA growth.

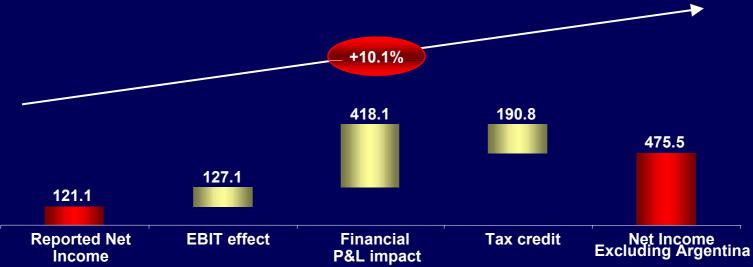
✓ SLOWER REVENUES IN SOME BUSINESS AREAS

TdE rev. and EBITDA: -2.7% and -10.3%, as anticipated.



# Telefonica FINANCIAL HIGHLIGHTS (II)



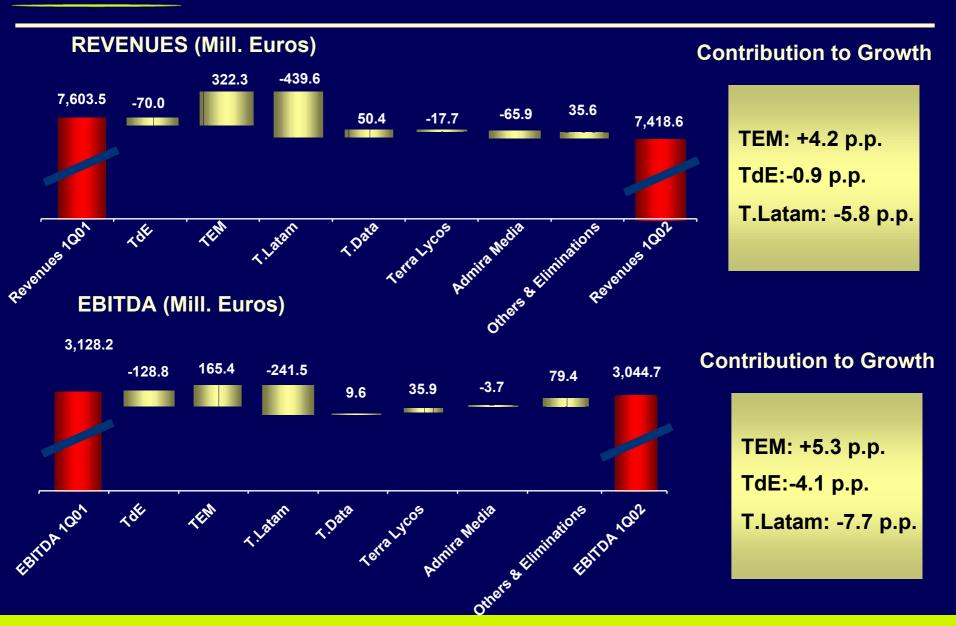


### **CASH FLOW GENERATION (Million Euros)**





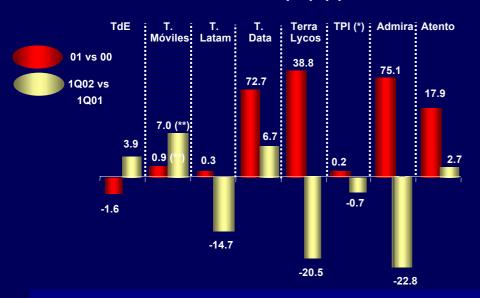
# Telefonica CONTRIBUTION BY BUSINESS LINE





# Telefonica IMPLEMENT INITIATIVES FOR RESOURCE MANAGEMENT

### **COST RATIONALIZATION (%) (\*)**



- ✓ All subsidiaries are managing costs succesfully
- √TdE was affected by the ADSL roll-out
- √T. Móviles was affected by the centralized handset model

### BAD DEBT (as a % of revenues)



- ✓ Strong management of T. Móviles client base
- √TdE provisions are stabilizing
- **✓** Argentina and the application of more conservative criteria have impacted Latam provisioning



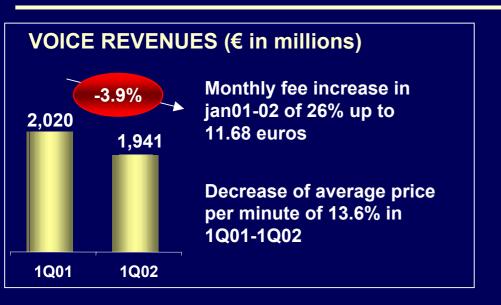
**Group EBITDA margin at the 41% level** 

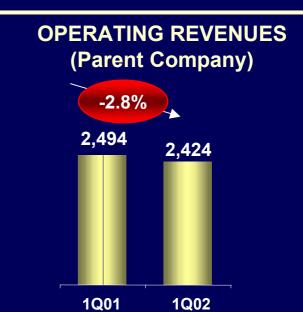
(\*) Operating expenses, including bad debt provisions.

(\*\*) Excluding Handset Costs

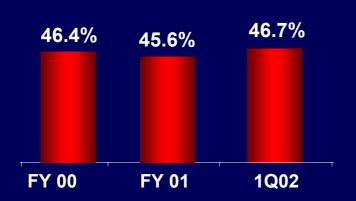


# TELEFONICA DE ESPAÑA: EFFICIENT MANAGEMENT (PARENT COMPANY)





### **CUMULATIVE EBITDA MARGIN**



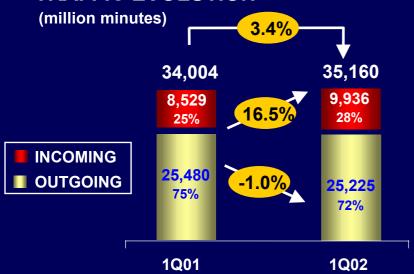
### **OPERATING COMPANY COST STRUCTURE**

(million Euros)	JanMar. 02	% Change	
OPER. EXPENSES	1,309.1	3.6%	
Personnel	511.2	-0.2%	
Supplies	525.8	4.1%	
- Interconnection	388.6	-4.5%	
Other oper.expense	es 229.1	13.3%	
Taxes	43.0	-2.9%	

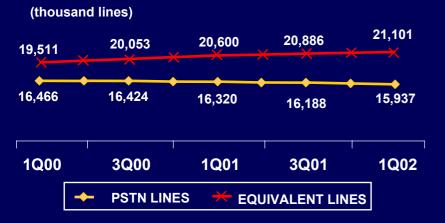


# TELEFONICA DE ESPAÑA: TRADITIONAL BUSINESS (PARENT COMPANY)

### TRAFFIC EVOLUTION

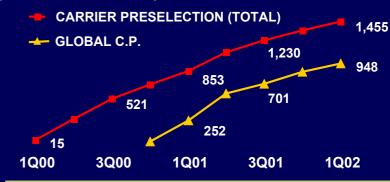


### **LINES EVOLUTION**



- ➤ Low elasticity of Local traffic
- ➤ Internet minutes substituted by ADSL
- ➤ Less ILD share to avoid bad debt y.o.y.

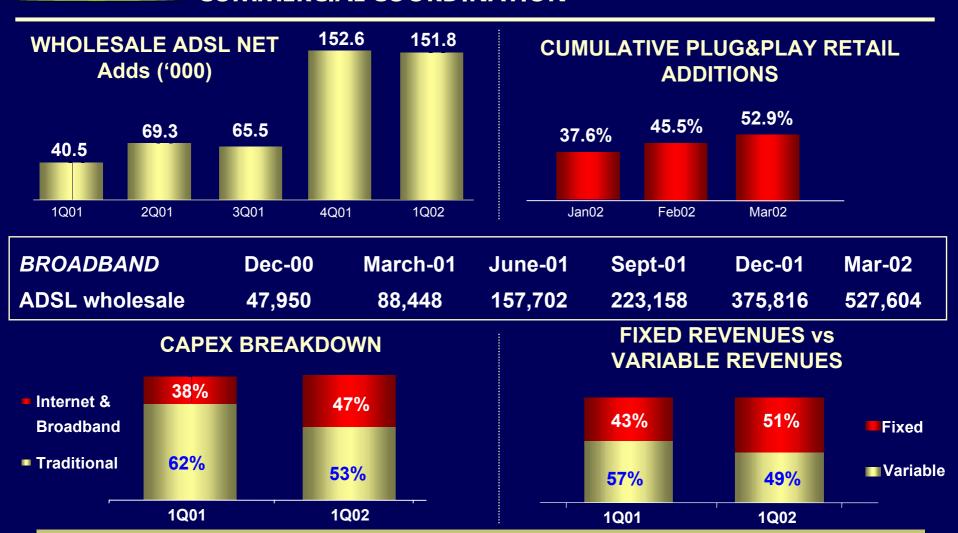
# **CARRIER PRESELECTION EVOLUTION** (thousand lines)



TACIT EXTENSION OF LOCAL TRAFFIC OF CARRIER PRE-SELECTION SINCE 1Q01



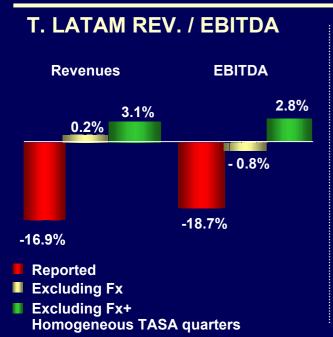
# BROADBAND: FULFILL ECONOMIC TARGETS AND INTENSIFY COMMERCIAL COORDINATION



MARCH 4, 2002: e-BA (Broadband e-Solution) FOR CORPORATE CUSTOMERS LAUNCHED JOINTLY WITH TERRA-LYCOS



# Telefonica LATAM WIRELINE PERFORMANCE

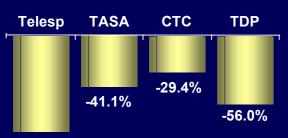






**EBITDA** 

### CAPEX % change Mar02/Mar01 **Local Currency**

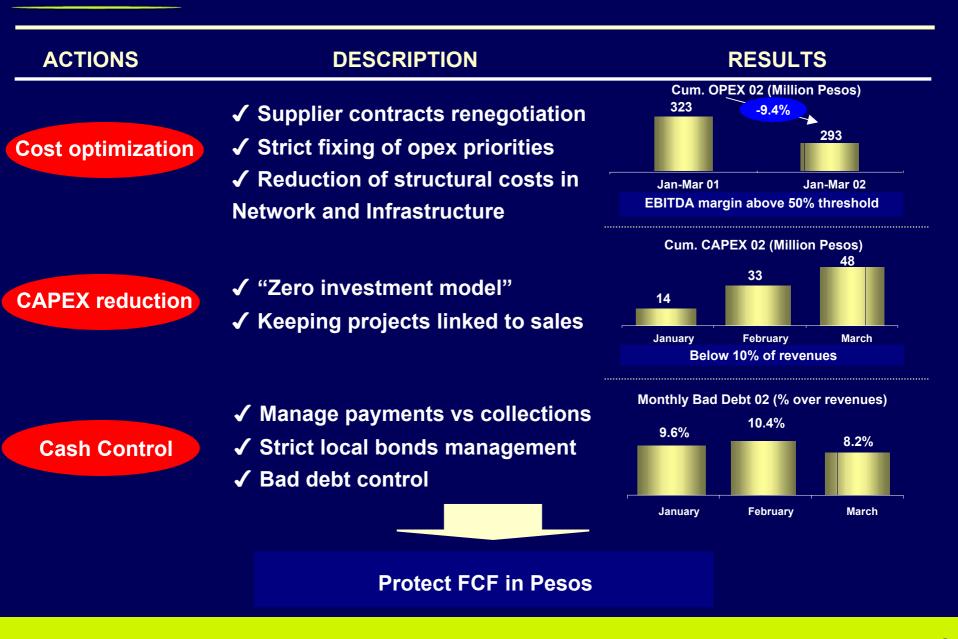


-61.5%

	T Latam	Telesp	TASA	<u>CTC</u>	<u>TDP</u>
LIS growth	7.9%	12.3%	3.5%	0.8%	1.9%
LIS/Employee	712	1,191	525	812	480
Bad debt/Revenues	4.3%	3.6%	9.4%	1.7%	2.9%
Local currency/Euro	-	-10.8%	-48.0%	-9.7%	7.1%

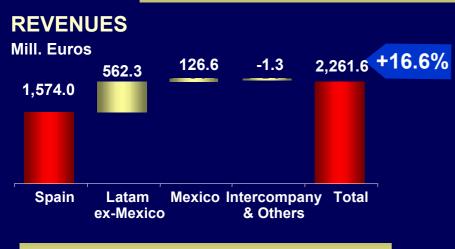
<sup>\*</sup> TASA refers to the period January-March 2001 and 2002.

# **Jelefonica** TASA: PROTECTING LIQUIDITY



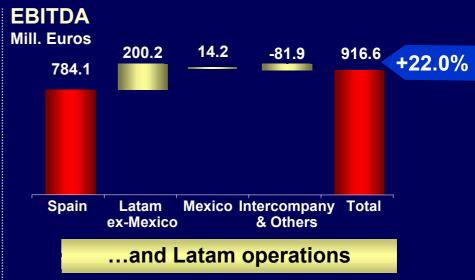
# T. MÓVILES CONTINUES ITS STRONG PERFORMANCE





### The performance of Spain...

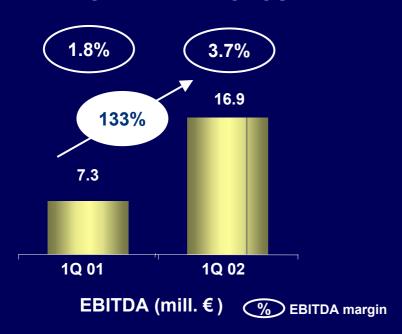
- √ +21% in revenues and +34% in EBITDA, y-o-y
- √ EBITDA margin of 49.8% (+5 p.p.)
- ✓ Client base grew at a 21.5% to over 17.3 Mill.
- ✓ ARPU declined by 11%y-o-y (close to 27.7 Euros)
- ✓ Data revenues increased by 55%, y-o-y
- ✓ Drop in churn to 12% per year
- ✓ Reduction in SAC+SRC of 51%



- √ Positive performance of Brazil:
  - ⇒ Around 1 Mill. net adds, reverting downward trend in contract growth (+20.2%vs 1Q01)
  - ⇒ Market share above 64% on average
- ✓ Profitable growth model in Mexico:
  - ⇒ Increase weight of contract subs. to 21% of client base
  - ⇒ Loyalty actions to drive down churn

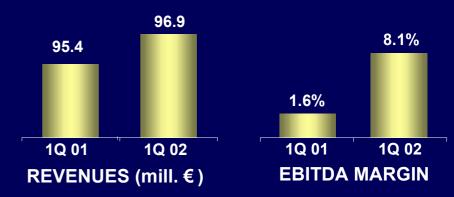
# DATA BUSINESS: DELIVERING WHERE WE ARE INCUMBENTS

### **TELEFONICA DATA GROUP**

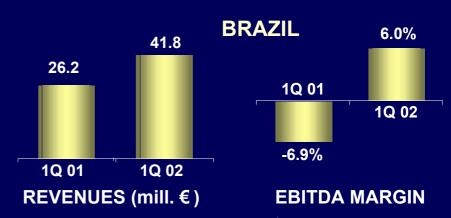


- √ Efficiency in overhead costs
- ✓ International Services
- ✓ Latam Incumbent operations

### **INCUMBENT OPERATIONS IN LATAM**

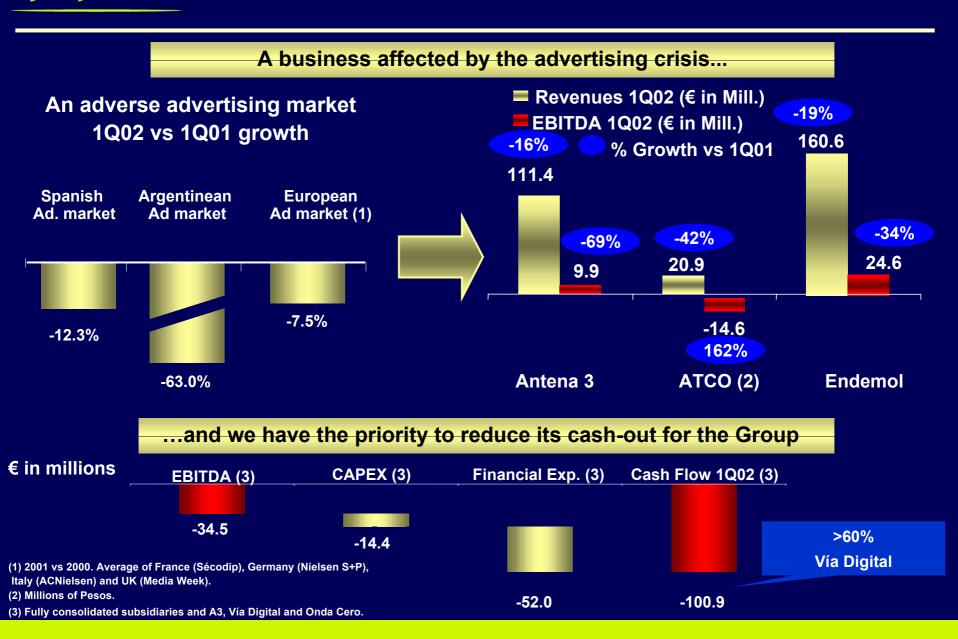


- ✓ Contribution to Telefonica Data's Revenues growth: 0.4 p.p. (-51% Argentina, +60% Brasil in €)
- ✓ More than 5 p.p. EBITDA margin enhancement in Brazil, Chile and Peru



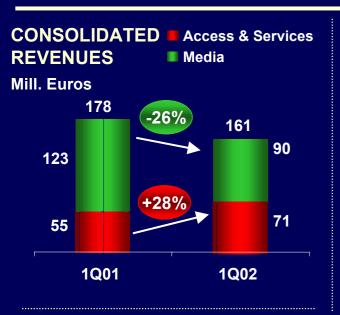
- √ Top line growth of 80% in \$R
- √ Success in costs reduction programs

# **REFOCUS OUR MEDIA ASSETS AND MINIMIZE CASH-OUT**

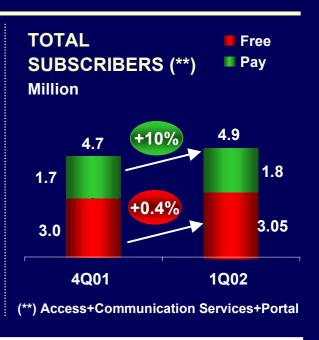




# Telefonica TERRA LYCOS: MIGRATION TO PAY (OBP) AND COST CONTROL





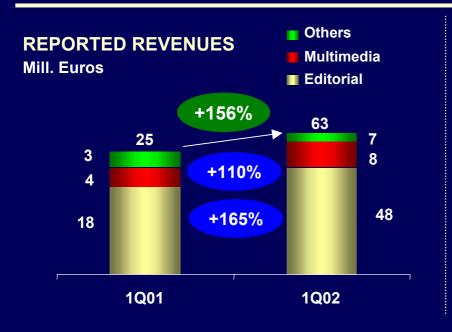


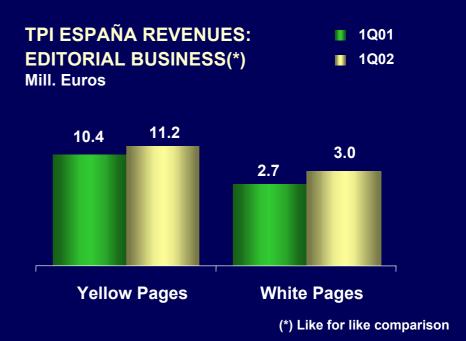


- √ 4.9 Million subscribers.
- √ +21% in paid access subs 1Q02 vs 1Q01. 272,000 ADSL clients (+17% over 4Q01).
- ✓ Paid access subs equivalent to 30% of total base (24% in 1Q01).
- ✓ 1Q02 subscription based rev. equal to 47% of total rev.
- √ Cost control: -31% 1Q02 vs 1Q01
- √ -25% EBITDA Margin (-43% 1Q01)



# Telefonica TPI: GOOD FIRST QUARTER BEHAVIOR





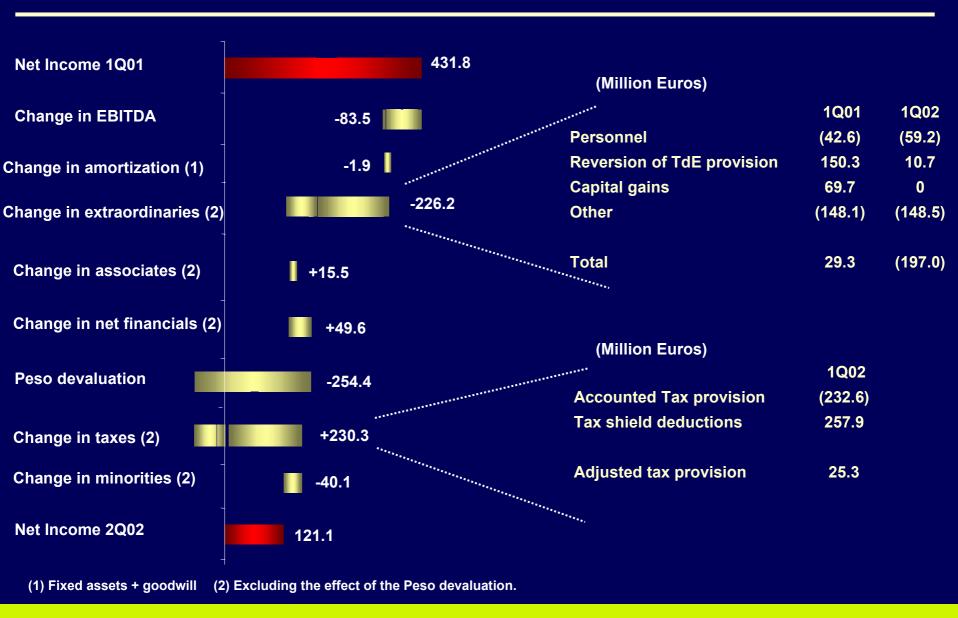


- √ Organic Growth in revenues (\*\*): 33%.
- ✓ Multimedia rev. : 12.7% of total.
- ✓ In Spain, YP and WP rev. increased by 7% and 16% on a like for like comparison.
- ✓ Latam: 65% of total rev. (48% TPI Perú, which accounted for 124 p.p. of reported growth).

(\*\*) Excluding TPI Perú.



# Telefonica RECONCILED NET INCOME



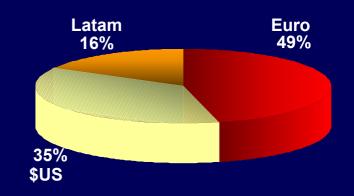


# RECONCILED NET INCOME NET FINANCIAL EXPENSES (\*)

			• •				
Euros in millions	Mar02	Mar01	% Change				
Debt financial expense Other financial expenses Financial Income	(483.5) (10.4) 91.6	(594.1) (13.9) 145.0	(18.6%) (25.3%) (36.8%)				
Net interest	(402.3)	(463.1)	(13.1%)				
Financial provisions and net forex (1)	(453.8)	(24.6)	n.m.				
Net financial results	(856.1)	(487.7)	75.5%				
Net financial results excluding ARS devaluation	(438.1) on	(487.7)	(10.2%)				
AVERAGE FINANCIAL COST							
6.8	%	6.1%					
(*) Global consolidation 1Q	01	1Q02					



### **DEBT BREAKDOWN BY CURRENCY**

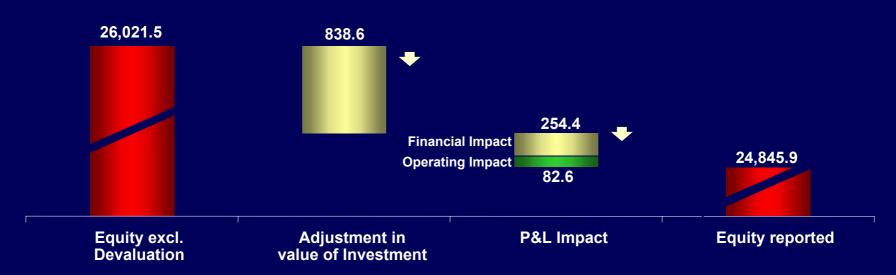


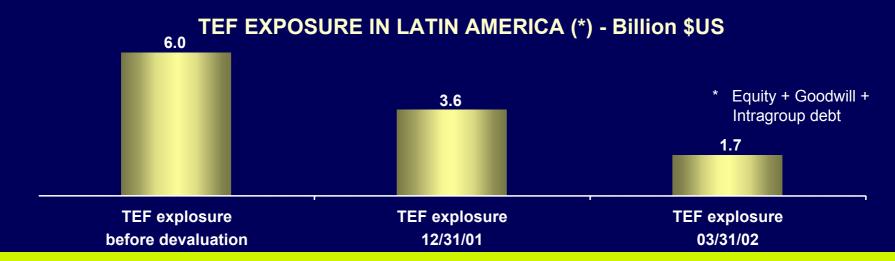
<sup>(1)</sup> Non cash



# Telefonica DEVALUATION IN ARGENTINA: NET WORTH IMPACT









# WE ARE KEEPING TRACK OF OUR MANAGEMENT PRIORITIES FOR 2002

### We are starting to deliver on some of our operational imperatives...

- ✓ Implement Group initiatives for resource management to reduce future cost pressures
- ✓ Fulfill ADSL economic targets and intensify commercial coordination in Broadband and Internet to drive revenue growth
- ✓ Ensure that T. Data delivers in the countries where we are incumbents.
- ✓ Refocus our media assets to maximize value and minimize cash-out for Telefónica

### ...Amid a highly demanding environment

- ✓ Pressure on Wireline Incumbents due to mobile cannibalization, stronger competition, and weaker fixed voice traffic demand
- **✓** Argentine crisis
- ✓ Downturn of the advertising market

# Telefonica