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In October 2015, the European Securities Markets Authority (ESMA) published guidelines on Alternative Performance Measures (APM), applicable to regulated information published from July 3, 2016. Information related to APM used in this presentation are included in the our condensed consolidated interim financial statements and consolidated interim management report for the six-month period ended Jun 30, 2018 submitted to the Spanish National Securities Market Commission (CNMV), in Note 2, page 13 of the .pdf filed. Recipients of this document are invited to read it.

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# Q3 18 Highlights

Mr. Ángel Vilá COO



### Q3 Highlights | Executing on strategy

	Enable people with the power of connectivity	<ul> <li>Enhancing high-value; UBB 49.0m premises passed; 75% LTE cov. (+6 p.p y-o-y)</li> <li>Strong net adds: 1.9m contract; 4.9m LTE; 550k UBB; 109k Pay TV</li> <li>Steady Avg. Rev per access growth (+3.5% y-o-y); building loyalty (stable churn y-o-y)</li> <li>Digital services progressing in the new ecosystem (9M +25.3% Revs. y-o-y org)</li> </ul>
	Operate in markets where we can have an impact & create value	<ul> <li>Spain: Best commercial KPIs in 10 years; Revs. stable, margin 40.5%</li> <li>Brazil: Best ever net adds in FFTH; +1m post paid; 7<sup>th</sup> straight Qs of margin expansion</li> <li>Germany: MSR ex reg. stable; network roll-out progressing at full speed</li> <li>UK: Continued strong performance; Revs., OIBDA and contract net adds ramping up</li> <li>S. Hispam: Revs. growth improved; strong UBB net adds (+197k)</li> <li>N. Hispam: Robust results in Colombia &amp; Central America; Mexico remains affected by regulation</li> </ul>
	Optimise our capabilities for a sustainable digital future	<ul> <li>Continued evolution towards smart networks (#1 in network virtualisation)</li> <li>Advanced position in Digitalisation: yielding efficiencies (gross savings 2018E&gt;€0.3Bn)</li> <li>AURA available in Spain through Movistar Home from November</li> </ul>
	Deliver strong results	<ul> <li>Better organic y-o-y trends in Revs., OIBDA &amp; OpCF</li> <li>Expanding FCF to €3.6Bn ex-spectrum (+0.9% y-o-y). 9M FCF €3.0Bn</li> <li>Upgraded guidance; revenue growth around 2%</li> <li>6<sup>th</sup> Q in a row of net debt decline (-€1.6Bn YTD)</li> </ul>
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### **Key Financials**

		9M 18			Q3 18		
f in millions	Reported	Reported	Organic	Reported	Reported	Organic	
€ in millions	IFRS 15&9	у-о-у	у-о-у	IFRS 15&9	у-о-у	у-о-у	
Revenues	35,776	(7.9%)	2.2%	11,699	(8.3%)	2.7%	
Service revenues	32,310	(10.2%)	0.9%	10,499	(10.7%)	1.2%	
OIBDA	12,035	(2.0%)	3.8%	4,038	(1.4%)	4.1%	Growth acceleration from Revenues to OpCF
OIBDA margin	33.6%	2.0 p.p.	0.5 p.p.	34.5%	2.4 p.p.	0.4 p.p.	
<b>OpCF</b> (ex-spectrum)	6,967	2.2%	2.9%	2,262	5.8%	4.0%	
Net Income	2,721	11.6%		1,139	35.8%		
EPS (€)	0.46	6.1%		0.21	39.8%		Strong earnings performance
FCF	2,957	(8.3%)		1,420	(11.3%)	I	performance
FCF (ex-spectrum)	3,591	0.9%		1,435	(25.5%)		
Net Financial Debt	42,636	(9.7%)					Continued debt reduction

#### Reported numbers impacted by

- Negative FX & regulation
- Hyperinflation in Argentina in Q3 & 9M 18: Revs. (-€361m; -€618m), OIBDA (-€123m; -€229m) & Net Income (-€103m; -€260m)
- Other non-recurrent impacts (OIBDA: Q3: +€223m ; 9M: +€459m; Net Income Q3: +€93m; 9M: -€188m)

### **Upgraded full-year guidance**

Operating 2018 guidance (organic)	Guidance 2018E (IAS 18)	Upgraded Guidance 2018	9M 18
Revenues	<b>Growth of around 1%</b> (despite regulation dragging: -0.9 p.p.)	<b>Growth of around 2%</b> (despite regulation dragging: -0.9 p.p.)	+2.2%
OIBDA Margin	<b>Continues expanding around 0.5 p.p.</b> (despite regulation dragging -1.6 p.p. on OIBDA growth)	<b>Continues expanding around 0.5 p.p.</b> (despite regulation dragging -1.6 p.p. on OIBDA growth)	+0.5 p.p.
CAPEX ex-spectrum/Sales	Around 15%	Around 15%	14.5 %

Solid balance sheet Additional deleveraging Improved ROCE Attractive, stable & sustainable dividend

Dividends to be paid in 2018 calendar yr. €0.40/sh.

Cash: 15/Jun/18 €0.20/sh.

Cash: 20/Dec/18 €0.20/sh.

2018 DIVIDEND	€0.4/SH. CASH	
Interim Dec-18	€0.20/sh.	
Final Jun-19	€0.20/sh.	



### Improved earnings momentum driven by Europe

#### Strengthening growth trends

- Revenue acceleration vs. Q2
  - Services revenues +0.5 p.p.
  - European operations ramped-up to 1.6%; +0.4 p.p. q-o-q
  - Latam similar performance (+3.2%)
- Margin expansion continues (+0.4 p.p. y-o-y)
  - Spain margin 40.5%; Brazil +2.3 p.p.; Germany +0.3 p.p.; UK +0.5 p.p. y-o-y
- Strong OpCF trends

#### Organic revenue growth



#### Reported y-o-y y-o-y organic **Revenues** OIBDA 4.1% 4.1% +0.7 p.p. 2.7% 2.0% Q2 18 Q3 18 Q2 18 Q3 18 €11.7bn €4.2bn €4.0bn €12.1bn (6.3%) (8.3%) +1.9% (1.4%)

#### 9M OpCF (ex-spectrum)



# **Solid FCF generation**



#### FCF reported



#### 6<sup>th</sup> Q in a row reducing Net Debt



FCF just -€0.3Bn vs. 9M 17 (rational spectrum acquisition)



FCF to continue improving in Q4 Further net debt reduction



# **Digital transformation framework across our platforms**



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### **Data monetisation | Compelling proposals**



#### Fostering customer value and engagement

- Innovative proposals in mobile post-paid
  - New flexible tariffs in UK & BRA
  - "Movistar Play" (Video OTT) across Latam
  - "M4M" in new tariffs (BRA, COL, GER)
- Data recurrent plans extended in prepaid
  - ARG and CAM in Q3
- UBB & Content, key to add value in fixed
  - New "Fusión+" portfolio in Spain (Oct-18)
- Open platforms, new digital services
  - Netflix available in CHI, COL, ECU, UK

#### B2B Supporting customers' digitalisation journey

- Complete Digital solutions portfolio
  - Boosting Multi-cloud through strategic agreements
  - Overseeing customers and partners' Security
  - LUCA; leader among Big Data providers
- Strong and global capabilities
  - +45k km network, 11 SOCs, Cloud VPN...
  - Specialised commercial team
  - Leading brands (own & partners) + start-ups





### Video at the core



#### Large scale, 10m base (Sep-18)



#### Superior Video Capabilities

- FTTH/Unified Video Platform in Latam
- Relevant distribution power
- Most complete & quality content
- Leading partner-based bundles
   Iteration
- Cognitive Intelligence: AURA 😳

#### Tangible value accretion

- Video Revs. 9M 18
  - 18 **€2,149m**

x3 vs competitor

- TV ARPU Spain
- Increase loyalty Spain -25% churn

#### Sustainable value leadership in Spain

#### **Best Network + Best Content + Best Technology**



~95% Foreign & ~85% Spanish Box Office

#### Most complete offer - all majors

All football & Top 10 majors sports

#### art #0 #VAMOS Entertainment Own production

- Largest FTTH network in Europe
- 12m viewers, ~60% Pay TV market share
- 15-20% "Prime time" share in-house production
- Football rights for 3-4 yrs (3/5 most viewed events)
- Upside in Pay TV penetration (34%)

#### Capturing the OTT opportunity in Latam

#### **Content Aggregation + Unified Experience**



- >160m mobile subs. full bundling & billing
- New value lever to foster monetisation



# **B2B** | Exploiting the digitalisation opportunity

#### Strategic and growing business

#### Relevant unit delivering a positive performance

• 4 million corporates

#### Gaining traction across Telefónica's footprint

- Underpinned by our Platform vision
- Above-avg. performance in key markets, Spain & UK
- T. España, Ranked #3 IT provider (Gartner)

#### Enhancing our growth profile

- Sustainable revenues & service mix
- 60% revs: Advanced Data Comms. & Digital Serv.
- #1 Microsoft O365 Channel in HispAm >650k licenses
- >18m M2M base (Gartner MQ Leader)

#### Global ICT & Cloud Comms. provider

#### Key capabilities to lead B2B Digital transformation

• 17 OBs, 170 country reach, 12k specialised salesforce

#### Customer centric B2B value proposal

- Values: Optimise, Innovate, Grow and Trust
- Pillars: Consumption Based, Softwarisation, All as a Service

# Network transformation enabling new B2B services

- Cutting-edge platform
- SD-WAN, vCPE, BoD (Bandwidth on Demand..)
- Access Anywhere, Hybrid Networks, Near Real-Time
- +35% y-o-y legacy voice migration (IP) in Q3
- +36% VPNs with fibre Access
- Global Customer reference



- Digital Transformation, AWS, IoT, Big Data
- Tailor-made digital integral solutions



# Succesful focus on value customers; providing sustainability

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#### Deep business transformation ...

#### Network leadership

- Towards customer-centric networks (softwarisation; data analytics & AI)
- Process automation
  - Full stack deployment, efficient sales....



#### ... lever for differentiation; best experience

- Gain velocity to scale innovations
  - Better time to market, less complexity
- From core connectivity we created a global digital ecosystem around the consumer
  - Novum, Consumer IoT, Smart Wifi, Movistar Play

			Avg. Rev/Access +3.5% y-o-y		
		Q3 ARPU (y-c	р-у)	Avg. Life	etime
灔	Fusión (4.6m)	+1.8% (€89.2)		6 years	
	Mobile contract (39.4m) FTTx (4.9m)	(0.1%) +17.9%		4 years 3 years	
	Mobile contract (16.0m)	+0.7%		8 ye	ears



# Digital Transformation | Optimising customer relationship

#### **Digital relationship with our Customers**





# Q3 18 Results

Ms. Laura Abasolo CFCO



# Spain | Record commercial activity in a reshaped market place



- Football strategy proven right
- Gross adds surged, Fusion churn stable
- Record portability (fixed & mobile)
- Best FBB net adds since Fusion launch (Q4 12)
- Largest mobile contract net adds in 10 yrs
- Fusion KPIs, mix improves on higher value adds
- High-end base adding the most: +2 p.p. q-o-q
- €89.2 ARPU in Q3 (+1.8% y-o-y)
  - Gross adds ARPU in Q3 higher vs. H1
- New "Fusión+" portfolio launch (Oct-18)



- Coupling strong fiber uptake at retail/wholesale
- Primary access at FBB base (63%; +8 p.p. y-o-y)
- Wholesale upside on long-term agreements (33% of wholesale base; +18 p.p. y-o-y)









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# Spain | Sustained profitability despite commercial pick-up

#### Top line trends maintained

- Serv. Revs. growth unchanged (+1.4% y-o-y in Q3) ex-MTR cut/MásMóvil
- "Consumer" (+0.4%) decelerates on calendar effect
- "Business" (+1.5%) accelerates; stronger IT
- "Wholesale & Other" (-3.4%) eased decline
  - More football revenue offset larger drag from MTR cut & MVNO loss



#### Strong profitability despite cost uptick

- **OpEx slight increase** (+€32m y-o-y in Q3) despite higher content cost
  - Net content cost (+19% y-o-y in Q3; +8 p.p. q-o-q); on new football season since mid-Aug
- Q3 OIBDA margin at 40.5% despite record trading due to efficiencies (OIBDA ex-capital gains: -1.3% y-o-y)

# **Germany | On-track to complete network integration**

#### Strong commercial momentum

- Contract net adds +27% y-o-y in Q3
  - Partner trading; 57% of gross additions (58% in Q2)
- Updated O<sub>2</sub> Free tariffs; Boost & Connect driving data usage and ARPU-up
  - Avg. monthly data usage (O<sub>2</sub> contract LTE cust.): +65% y-o-y to 3.9GB

#### Improving data monetisation

#### LTE customers & penetration



#### Key financial highlights

- 9M revenues ex-reg. almost flat y-o-y (-0.8% y-o-y in Q3)
- Further OIBDA margin expansion
- Synergy capture (€25m in Q3; ~€90m in 9M)
- Regulatory effects -€17m in Q3
- CapEx +7.6% vs. 9M 17
  - Final stage of network consolidation; LTE rollout
  - Incremental synergies ~€35m in 9M



### **UK** | Customer focus drives further growth

#### Strong operational base

- Largest UK mobile operator (32.3m accesses Sep-18)
  - Strong contract net adds: 117k (incl. M2M)
  - 3<sup>rd.</sup> consecutive Q of ARPU growth (+3.2% y-o-y)
- Leading customer loyalty; contract churn stable at 1%
- 62% LTE penetration +5 p.p. y-o-y
- Industry-first proposition with "Custom plans", providing flexibility & choice
- Continued rapid spectrum deployment

#### Robust financial delivery

- 9<sup>th</sup> consecutive quarter of MSR growth
- Continued OIBDA expansion +8.1% y-o-y in 9M
- Healthy OIBDA growth in Q3; ALFs reduction & commercial settlement (€18m)
- Strong OpCF generation (+12.8%; €141m in 9M)
  - CapEx +3.0% vs. 9M 17



#### Financials 2018



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# **Brazil | Irreplicable position in key segments**

#### Continued high-quality growth

- Best Network. Strong evolution of 4G/4G+
  - 87% 4G Coverage (+12 p.p. y-o-y)
  - 4G+: 850 cities (+736 in 2018)
- Best customers; sustained leadership 41.2% Contract Mkt Sh.
  - Net adds: 2.6m 9M (+16% vs. 9M 17)
  - 53% contract penetration (+5 p.p. y-o-y)
  - Migrations from prepaid still accelerating: Strong Opportunity ahead of us (still 35m prepaid customers)
  - ARPU & Churn postpaid stable y-o-y despite macro & competition
- Quality growth led ARPU increase in fixed business
  - 4.9m premises already connected (+10% y-o-y)
    - Accelerated FTTH deployment: 8.0m premises passed
      - Outstanding results in cities launched since 2017: 42% take-up; +16% BB ARPU
  - 536k IPTV accesses (+53% y-o-y)





# Brazil | Strong margin improvement & cash generation

#### Consistent revenue evolution

- Q3 total Revenues: -1.0% y-o-y
- MSR -1.0%
  - Prepaid performance affected by macro & competition
  - +7.6% in contract revenues (75% of MSR)
- Fixed: -5.4% y-o-y
  - Affected by fixed to mobile voice substitution, regulation & DTH
  - Transforming business: 61% already non-voice & access revenues
  - Fiber revenues:+30.1%; IPTV +46.9%

#### 7th consecutive Qs of OIBDA margin expansion

- Continued OpEx decline (-3.4% in Q3;) led by digital initiatives (call center, back office and billing)
- Non-current assets with the Administration to generate incremental FCF over next years (+6.4% y-o-y in 9M)...
- ...despite higher level of investments (19% Capex/Sales 9M, +2 p.p. y-o-y)





## South Hispam | Value growth in a challenging environment

#### Transforming toward a more sustainable business

- Sound commercial trends
  - FTTx/Cable: 2.3m connected (1.8M FTTH/Cable)
  - +677k Contract net adds in 9M (-700k in 9M 17)
  - Further differentiation: 0.5m Movistar Play active users
- Revenues & OIBDA increase despite competition
- Q3 ARGENTINA (Revs. €232m; OIBDA €54m)
  - Sound OIBDA growth (+30.4%) on value accesses growth, efficiencies & tariff updates
  - FTTH deployment x2.3 y-o-y (338k already connected)
  - IPTV launched in Sep-18; strong opportunity ahead
  - Hyperinflation accounting from Q3 18
- Q3 CHILE (Revs. €505m; OIBDA €156m)
  - Accelerating contract (+11%) & FTTx accesses (+34%)
  - Turnaround trend sustained: OIBDA +3% y-o-y; margin +0.9 p.p.
- Q3 PERU (Revs. €527m; OIBDA €80m)
  - Intense competition impacting OIBDA & service revenues

#### **Mobile Penetration**





#### Financials 2018





### North Hispam | Colombia speeds-up; Mexico hit by regulation

#### Revenue growth despite regulation

- Accelerating value
  - 176k new FTTx connections in 9M (+59k in 9M 17)
  - +409k Contract net adds in 9M (+405k in 9M 17)
- Growth driven by COL & CAM; financials still hit by Mexican regulation
- Q3 COLOMBIA (Revs. €383m; OIBDA €157m)
- -Value strength (y-o-y): x4 FTTx; +6% Pay TV; +2% Contract
- -Revs. & OIBDA acceleration; OpCF +53.1% vs. 9M 17
- Q3 MEXICO (Revs. €293m; OIBDA €40m)
- Revs. and OIBDA (-6.5% and -42.5%) strongly affected by regulation
- -Close to stable Revenue ex-regulation (-0.9% y-o-y)
- Q3 CAM (Revs. €220m; OIBDA €69m)
- -+120k contract net adds in 9M (89k in 9M 17)
- -Sound Revenue & OIBDA (+5.9% & +15.5% y-o-y in 9M)
  - Remarkable OpCF: +37.5% y-o-y in 9M

#### Mobile Penetration



#### **Financials 2018** y-o-y organic Ex-regulation Margin (organic) Revenues OIBDA 0.4% (0.4%) (2.8%) (8.0%)Q2 Q3 Q2 Q3 (0.6%) +1.5% +2.3% +5.1% 27.5% 27.9% (2.6 p.p.) (0.7 p.p.)



# **Telxius | Value adding growth**



- Solid top-line growth in Q3
  - Cable: +51% y-o-y; Towers: +12% y-o-y
- Sound profitability: 46% OIBDA margin (-1.0 p.p. vs. Q3 17)
- Increased visibility as CapEx starts to decline since new cables are completed
  - +18.9% **OpCF** vs 9M 17
- 9.99% share capital of Telxius transferred to Pontegadea in Q3





### Q3 non-recurrents impacting OIBDA and net income



- Court Ruling in Brazil:
- Already flowing into FCF; to continue in next Qs
- Restructuring costs, enhancing future profitability and cash flow
- GER -€14m; PER -€20m; ARG -€4m
- Capital gains (sale of digital companies & towers) +€45m
- Hyperinflation in ARG (-€123m OIBDA; -€103m Net Income)



### Net income up +11.6%, EPS +6.1%



# FX impacts in P&L, FCF and net debt

EM currencies, particularly BRL and ARS major drag in Q3
--

- FX (ex. hyperinflation) decreased growth by
  - -Revs.: -8.1 p.p. in Q3 y-o-y (-8.5 p.p. in 9M)
  - -OIBDA: -9.5 p.p. in Q3 y-o-y (-9.8 p.p. in 9M)
- Consistent organic contribution



#### FX impact mitigated at FCF

- **FX** reduced: Revs. -€3,300m; OIBDA -€1,205m; FCF -€330m
- Net debt decrease (-€106m 9 month rolling)

#### FX impact 9M (y-o-y)





### Net debt reduction on strong FCF





# Strong liquidity thanks to attractive long-term financing



#### Sources of long-term financing

#### Net Debt maturities

Sep-18 | €bn; not considering hybrid NC dates



#### Interest payment costs



#### Liquidity position



# Conclusion

Mr. Ángel Vilá COO







### **Long-term value creation**

(sustainable growth; business excellence; focus on FCF)







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