JANUARY | MARCH 2018

# 01 1010 **RESULTS**

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# Q1 18 Highlights

Mr. Ángel Vilá COO



# **Highlights** | **Execution of strategic priorities**



Enable people with the power of connectivity

- 357m accesses; +36% LTE; +7% smartphones; +20% FFTx/Cable; +5% Pay TV
- Extending leadership in **FTTx/Cable**: 45.8m premises passed (+5.9m y-o-y)
- More services, more usage; more ARPU



Operate in markets where we can have an impact & create value

### All business units growing in Revenues & OIBDA ex-regulation

- Spain: Accelerating revenue and OIBDA growth
- Brazil: Growth and margin expansion
- Germany: MSR ex-reg. continued to grow
- UK: Robust financial performance; new spectrum to further strengthen operations
- South Hispam: Solid growth rates
- North Hispam: Impacted by new regulation in MEX



Optimise our capabilities for a sustainable digital future

- Strengthened our differential platforms
- Solid advance in customer-centric digitalisation & data monetisation
- Launch of AURA in 6 countries



Deliver on our financial targets

- Revs, OIBDA, OpCF org. growth in Q1
- Further net debt reduction
- Q1 results in line with expectations
- Reiterating guidance



# **Key financials Q1 18**

Q1 18 (€m)	Reported IFRS 15 & 9	Reported y-o-y	Organic y-o-y
Revenues	12,190	(7.2%)	1.9%
Service revenues	11,040	(9.4%)	0.8%
OIBDA	3,864	(3.9%)	3.3%
Underlying OIBDA	3,863	(5.6%)	
OIBDA margin	31.7%	1.1 p.p.	0.4 p.p.
OpCF (ex-spectrum)	2,381	(1.0%)	4.4%
Net Income	837	7.4%	
EPS (€)	0.12	(13.2%)	
Underlying EPS (€)	0.17	(3.0%)	
FCF	550	(8.7%)	
Net Financial Debt	43,975	(9.8%)	

Accelerating growth, from Revenues to OpCF

Mid-single digit growth in Net Income

Growing FCF pre-dividends to minorities

Ongoing debt reduction

### Reported figures y-o-y affected by

- Negative FX evolution
- Regulation
- Restructuring costs, tower sales
- Different accounting standards (2018 IFRS 15 & 9; 2017 IAS18)

IFRS 15 impacts Q1 18
-€10m in Revenues
+€11m in OIBDA



## **Guidance confirmed**

Operating 2018 guidance organic	Guidance 2018E (IAS 18)	Q1 18
Revenues	Growth of around 1% (despite regulation dragging: -0.9 p.p.)	+1.9 %
OIBDA Margin	Continues expanding around 0.5 p.p. (despite regulation dragging -1.6 p.p. on OIBDA growth)	+0.4 p.p.
CAPEX ex-spectrum/Sales	Around 15%	12.3 %

Solid balance sheet

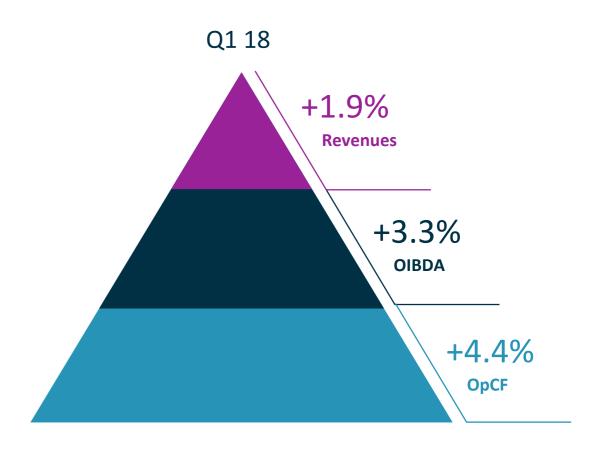
Additional deleveraging

Improved ROCE

Attractive, stable & sustainable dividend

Dividends to be paid in 2018 calendar yr. €0.40/sh.

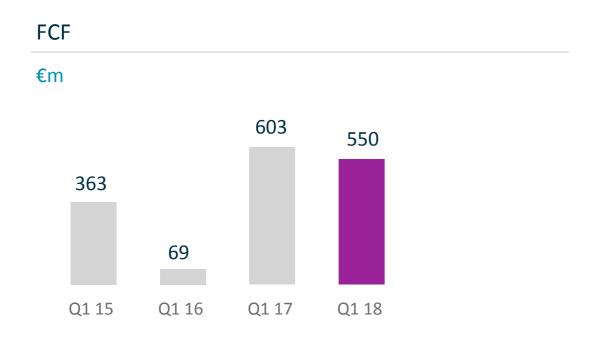
Cash: 15/Jun/18 €0.20/sh.
Cash: 20/Dec/18 €0.20/sh.



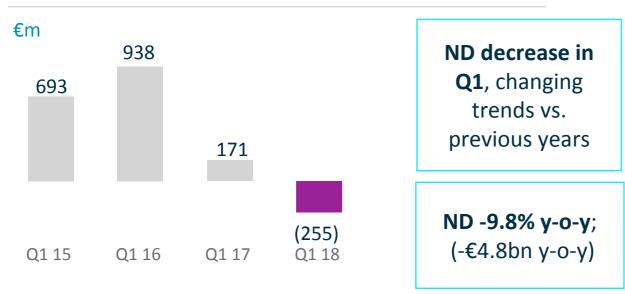
2018 DIVIDEND	€0.4/SH. CASH
Interim Dec-18	€0.20/sh.
Final Jun-19	€0.20/sh.

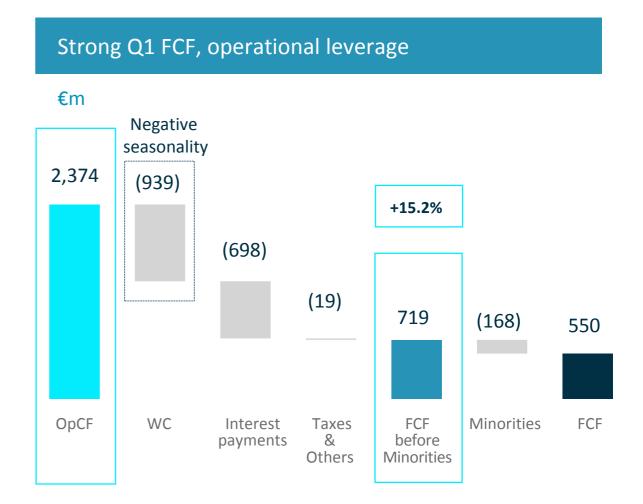


# Sustained free cash flow generation







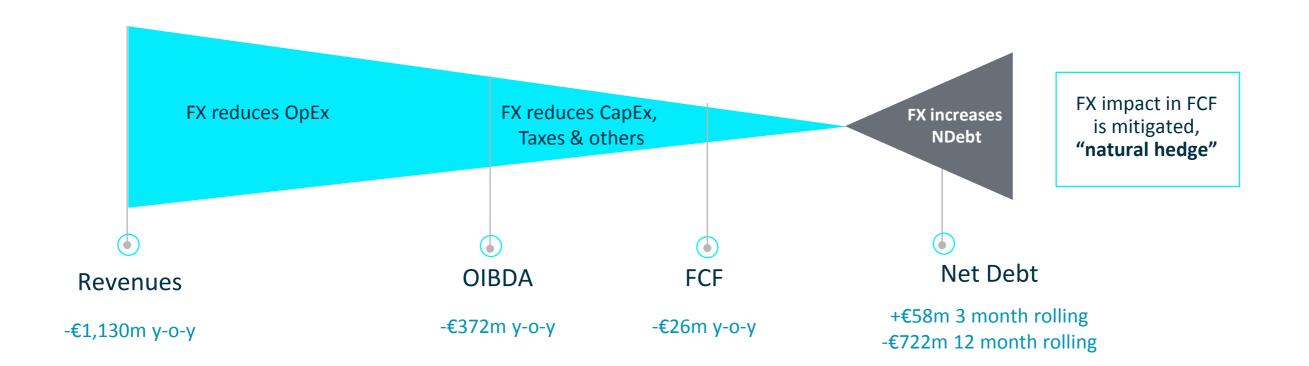


**Q1 FCF affected by WC seasonality** and extraordinary minority payment...

...FCF to improve throughout the year



# **FX** impact structurally neutralised



- € appreciation, the major drag in Q1
  - Q1: BRL and ARS explain 80% of negative FX impact in OIBDA
  - FX spot rates explain Q1 increase in Net Debt
- At current FX, weaker H1 18 y-o-y comps than in H2 18
- Strong organic contribution
  - Q1 y-o-y: +€250m to revenues; +€134m to OIBDA

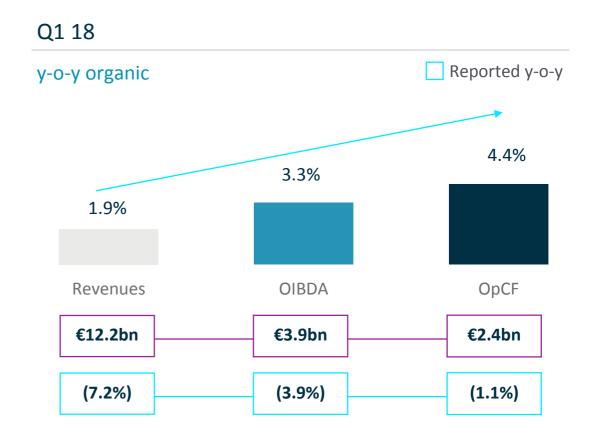
# FX impact in Q1 FCF OIBDA CapEx Working Capital Interest + Others +39 (26) (372) +158



# Positive delivery on Revenues, OIBDA & OpCF

### **Growth acceleration**

- Revenue mix transformation
- Service Revenue growth +0.8%, despite regulation (-1.2 p.p.)
- Margin expansion; continued focus on efficiencies & synergies; increasing relevance of digitalisation
- All regions contributing to OIBDA growth (ex. N. Hispam)
- Reported OpCF stable despite FX
- Holistic and efficient CapEx (+1.5% y-o-y)
  - Covering more with less investments

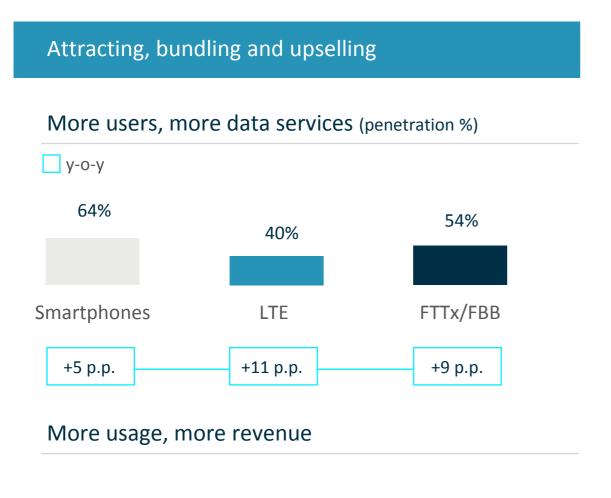


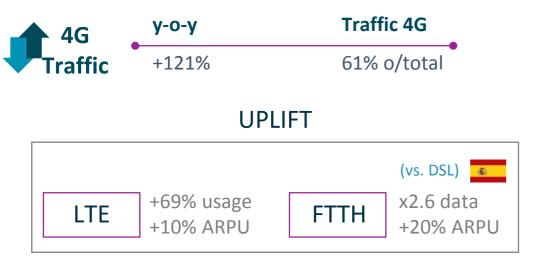
### Q1 18 Robust profitability

# 31.7 % 19.5 % OIBDA Margin OpCF Margin +0.4 p.p. +0.5 p.p.



### Monetisation focus enhanced





### Capturing more usage with improved capabilities

- M4M evolution to add more value
- Revamped mobile in Latam



"Movistar Series" launch (Feb-18)





- "Movistar Play" (OTT video) in 13 countries
- New bundle with TV at the core



- " Fusion+ Ocio Total" (300 Mbps + series&films +2 mobiles) (Feb-18)
- Enhanced prepaid portfolio in mid-high tiers
- More data and digital services ("GoRead", "NBA", "Vivo Bem")
- Continued to develop recurrent data plans in prepaid Latam
  - ->10% ARPU increase















Enriched prepaid mid-level plans (Mar-18)





# We are a platform Co. to better serve customer needs

4<sup>th</sup> Platform

Pioneer in AI, Cognitive Intelligence in an open data ecosystem

1.3 PB/month

Data being normalised

**30 TFlops** Processing capacity

AURA
Commercial launch in March
Personalised Quality Experience

3rd Platform

### Distinctive value proposition

**53**%

Connectivity & Services over Connectivity Revs. o/Total. (+3 p.p. y-o-y)

€1,608m

Digital Revenues (+29% vs. Q1 17 organic) Weight o/digital revs.

45%

Video Revs

26%

Content Revs.

19%

Advanced Revs. (IoT, Cloud, Sec...)

2<sup>nd</sup> Platform

### E2E Digitalisation enabling Real Time processes



61%

E2ED level (+9 p.p. yoy)



**25**%

Full Stack (customers migrated)

1<sup>st</sup> Platform

### Leading-edge Smart networks to cope with data explosion



1# Network Virtualisation



UBB coverage premises passed (o/w 46m owned)

**4K** Unified video platform

**Fixed equipment**New tech (Smart WiFi)



92%



**4.5G** GER, BRA, MEX, COL

**5G** Spain Cities **Europe** 

66%

Latam



# Aura, the new customer relationship model

Leading the integration of AI in networks & customer care

### **OPEN ECOSYSTEM**

Our 4th Platform is open to main technological players

### Aura works with

Main virtual assistants





In the coming months

2019E

Our 4th Platform allows us to be wherever our customers are

### **Movistar Home**

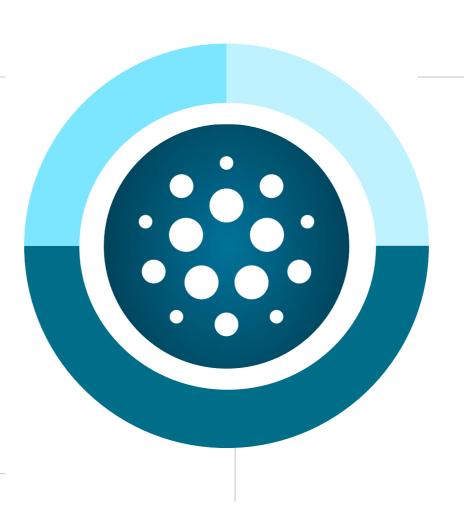
Aura will come to the home via Movistar Home device



### **BASED ON DATA TRANSPARENCY & SECURITY**

**Data Portability Cooperation** 

Aura will empower the customer



### Simply Talk to Aura

A one-stop shop for customers' needs

**Unified and Digital** 

Aura is available in 6 countries























# Digitalisation, a leap forward in our bold transformation

**Enhancing Customer Experience and Operational Efficiency** 

### Focus on 5 priorities centred on the customer journey....

2017-20



Increase **Direct customer interaction**for sales

x2.5 sales in selfassisted channels



Foster top-ups & add-ons through own digital channels

x2.1 online top-ups



Make the **payments & collections** more efficient
and user friendly

+12% payments in selfassisted channels



Improve experience
Fulfilment and technical
support

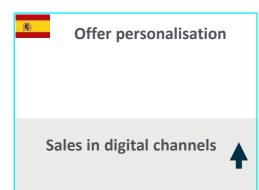
+10% incidents solved remotely

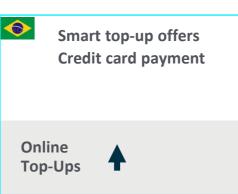


Enhanced customer care experience

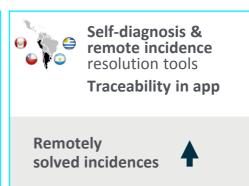
-30% calls handled in call centre per access
x4.8 unique users in app

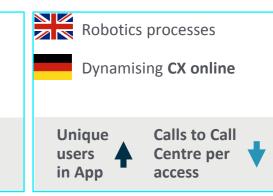
### ...initiatives already onboard to capture impact along 2018











### Digitalisation drives cost savings....

Addressable cost base 2017

€11.6bn 32% o/OpEx **Digitalisation gross savings** Run-rate 2020E

>€1.0bn

Gross savings 2018

>€0.3bn

### ...higher CSI and digital engagement

Increased customer satisfaction, loyalty and usage





# Q1 18 Results

Ms. Laura Abasolo CFCO



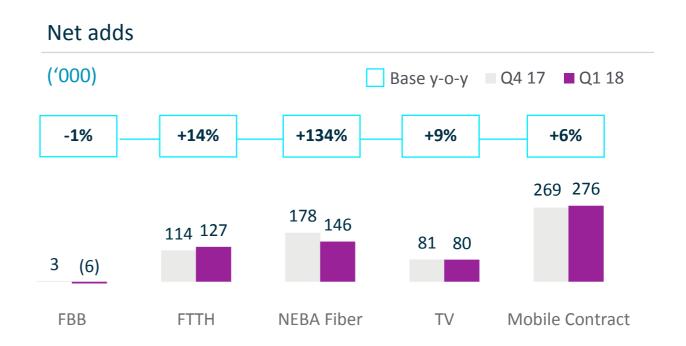
# **Spain** | Solid trading in a rational market

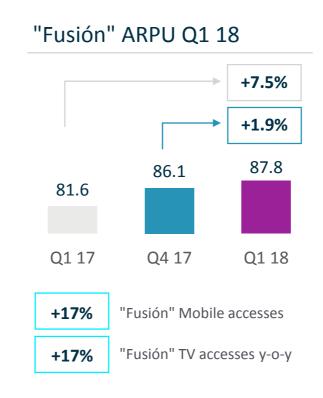
### Improving churn

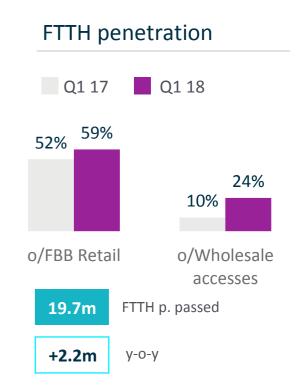
- "M4M", main strategy in the market in Q1
- Increasingly competitive offering: solid Mobile, Fiber (retail & wholesale) and TV
- "Fusión" growing base and ARPU
- Improved value mix: 27% in high-value (+6 p.p. y-o-y)
- Churn reduction across services
  - "Fusión", FBB, TV, Mobile: -0.1 p.p. q-o-q

### Unmatchable platforms in quality and scale

- Largest Fiber, LTE and TV coverage
- Wholesale upside (just 24% accesses on Fiber)
- Fiber wholesale agreements with main players









# Spain | Improving revenue and OIBDA trend

### Sustained growth

- Serv. Revs. growth improved to +0.8%; +1.8% ex-MTR/MásMóvil
- Acceleration in "Consumer": +2.9% in Q1 (+1.6 q-o-q)
- Improvement in "Business": -0.6% in Q1 (+2.0 q-o-q)
- Decline in "Wholesale & Other": -3.5% in Q1 (-7.7 q-o-q)
- Negative impacts at Wholesale revs. line start to kick-in
- Wholesale/MVNO loss and MTR cut
- Partially offset by fiber wholesale growth

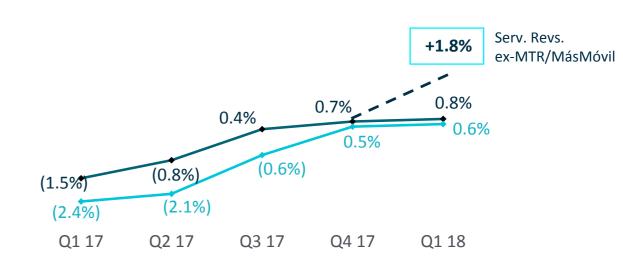
### Cash conversion

- **OpEx increase eased** (+0.6% y-o-y; -0.1 p.p. q-o-q)
  - Lower commercial cost q-o-q
- Upside in savings (personnel, digitalisation...)
- Margin impacted by revenue mix
  - +0.2 p.p. y-o-y excluding Wholesale/MVNO loss
- CapEx (+3.9%) & OpCF (-0.7%) on different CapEx phasing

### Service Revenues & OIBDA

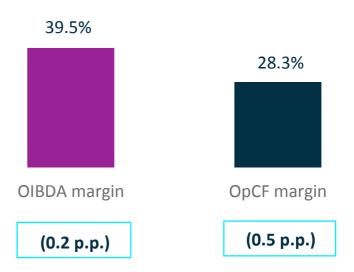
Serv. Revs. y-o-y organic

OIBDA y-o-y ex-provisions & cap.gains



### Strong margins

y-o-y organic





# **Germany | Positive financial performance**

### Continuous market momentum

- Solid Q1 mobile contract net adds (+157K)
- -Strong Partner trading on 4G offers
- LTE cust. (+15% y-o-y); penetration 39% (+7 p.p.)
- O<sub>2</sub> Free ARPU accretive
- O<sub>2</sub> Ranked #2 in Connect Mobile Hotline-Test

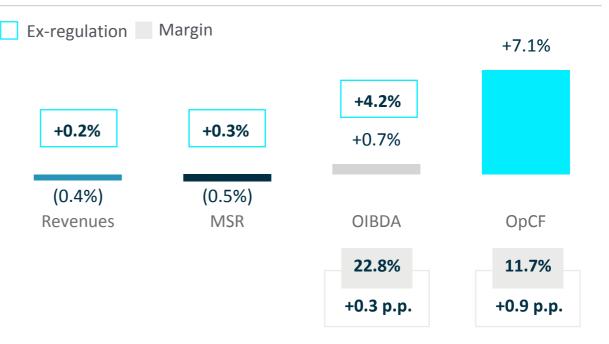
### **Strong OpCF**

- Revenue trend improving
- -MSR ex-regulation (+0.3% y-o-y); handset sales (+10.5%)
- Sustained OIBDA growth and margin expansion
- Regulatory drag (-€14m vs. -€7m in Q1 17)
- Incremental synergy savings on-track (OIBDA: €35m;
   CapEx: ~€15m)
- CapEx (-5.6% y-o-y): efficient network consolidation & LTE rollout

### O<sub>2</sub> Free "M" tariff LTE customers **Mobile Data** traffic Q1 18 Q4 17 ~6GB / month +46% 16.1m (+2.1% q-o-q) **y-o-y** ~€25 ARPU 15.8m +55% (+0.5% q-o-q) **y-o-y** ~60% Share

Successful data usage monetisation highlights

### Financials (y-o-y organic)





# **UK** | Solid financials, capability enhanced

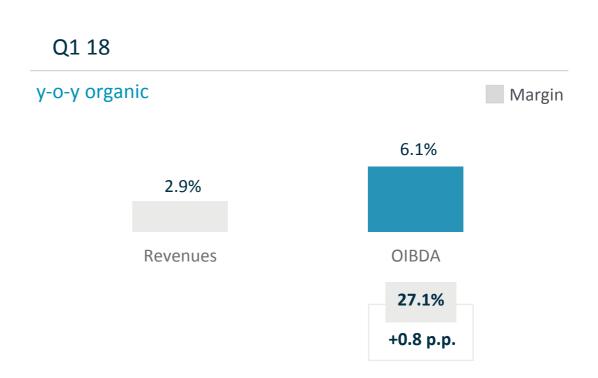
### Largest customer base & trusted network

- Leading network: 32.0m customers (incl. MVNO partners)
- Continued contract base expansion, despite seasonally slower Q
  - Market-leading churn: 1.0% (broadly stable y-o-y and q-o-q)
- Network quality assured with latest spectrum auction results
  - 40 MHz of 2.3 GHz and 40 MHz of 3.4 GHz
  - Av. data usage per smartphone +36% vs. Q1 17

### **Robust financials**

- **Revenue** growth (ex-reg.): +4.2% y-o-y (vs. +4.5% in Q4)
  - Growing subscriptions, handsets, MVNO & non-mobile revenues
- Consistent OIBDA growth
  - Ongoing impact from RLAH (-€23m in Q1; -€25m in Q4)
  - Supported by reduced annual licence fee payment
- Strong OpCF growth +32.9% y-o-y on CapEx phasing



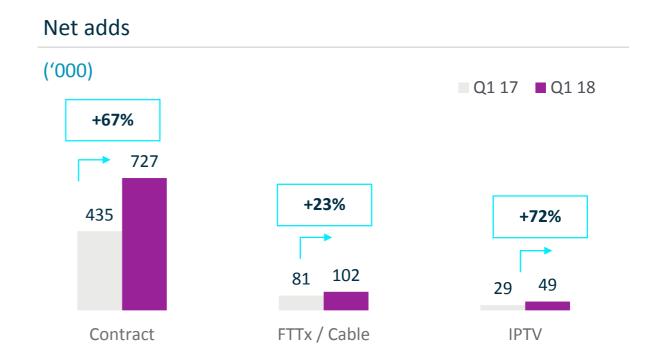


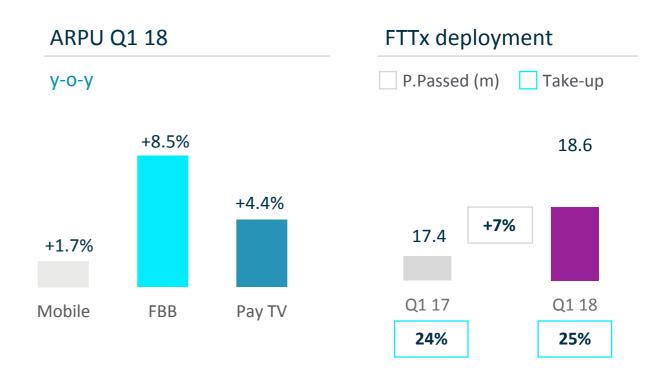


# **Brazil** | **Growth and value**

### Unique assets

- M4M strategy is paying off
  - New hybrid portfolio launched in February
  - Largest and most reliable 3G and 4G network
  - Sustainable leadership: 41.4% contract market share
  - 1.6% contract churn (stable y-o-y); unrivaled value proposition
  - Strong growth opportunity; LTE penetration 55%
  - > 364 cities with 4G+ (+250 in Q1 18)
- Fiber as growth engine
  - 88 cities already covered with FTTH
  - 4.6M already connected
  - TV: Best value proposition with cutting-edge technology
  - ▶ IPTV available in 65 new cities







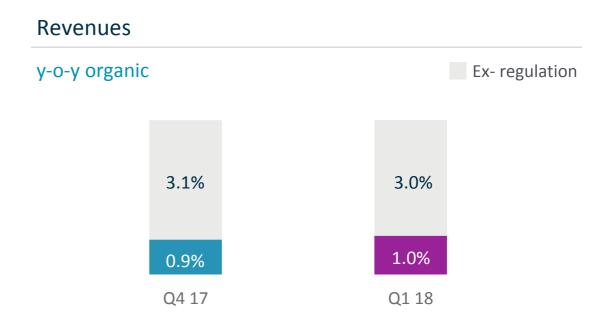
# **Brazil** | Delivering profitable growth

### Sustained revenue growth

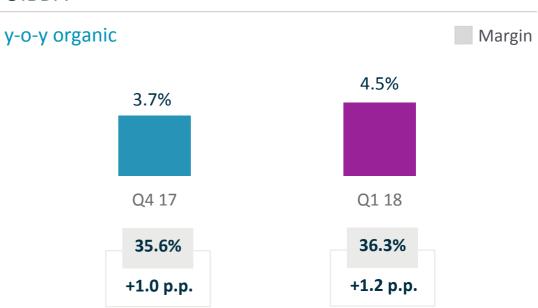
- MSR: +3.5% (+3.9% in Q4 17)
  - Boosted by data growth (+17.1%) and price upgrades
  - Outgoing postpaid revenue improved to +9.2% (Q4 17: +9.3%)
- **Fixed: -4.0%** (-3.8% in Q4 17)
  - Affected by voice decrease, fixed to mobile substitution & DTH
  - Double digit growth in Fiber (+21.7%) and IPTV (+66.8%)

### Digital initiatives drive margins upward

- OIBDA and margin growth
- OpEx continue declining (-1.9%; 9 consecutive Qs of cost reduction)
- Best Q1 margin since 2009
- Digitalisation and efficiency as main levers
- CapEx (+16.5%; on different phasing)
  - Solid investment over the years to create a unique combination of network, IT and service platforms
- **OpCF** (-2.2%; different CapEx phasing); 22.0% margin



### **OIBDA**

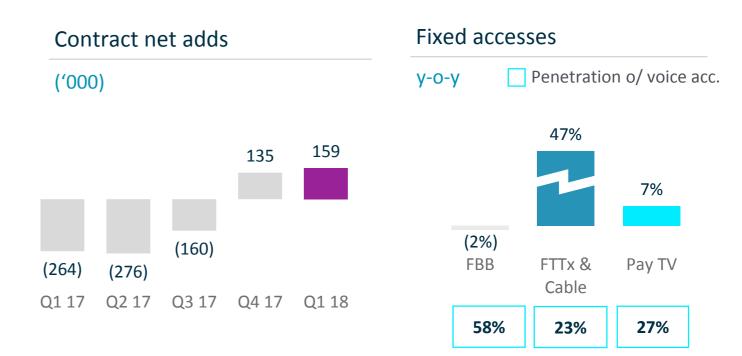




# **South Hispam | Healthy and consistent growth**

### Commercial recovery & margin expansion

- Strong improvement in contract net adds
  - Better performance in Chile and Peru
- FTTx/Cable: 1.8M connected (1.2M FTTH/cable connected)
- ARGENTINA (Revs. €755m; OIBDA €245m)
- Growth in value: (contract +5%; LTE +61%; FTTx: x4)
- Solid Revenues and OIBDA growth
- CHILE (Revs. €526m; OIBDA €153m)
- Positive contract net adds for the 3rd consecutive quarter
- Accelerating FTTx net adds (x4 y-o-y)
- Better y-o-y OIBDA trend: -4.3% (vs -14.5% in Q4 17)
- PERU (Revs. €501m; OIBDA €98m)
  - Positive contract net adds for the first time in 7 Qs
- Continued solid performance in fixed business
- Revenues and OIBDA declined affected by commercial intensity, competition and regulation



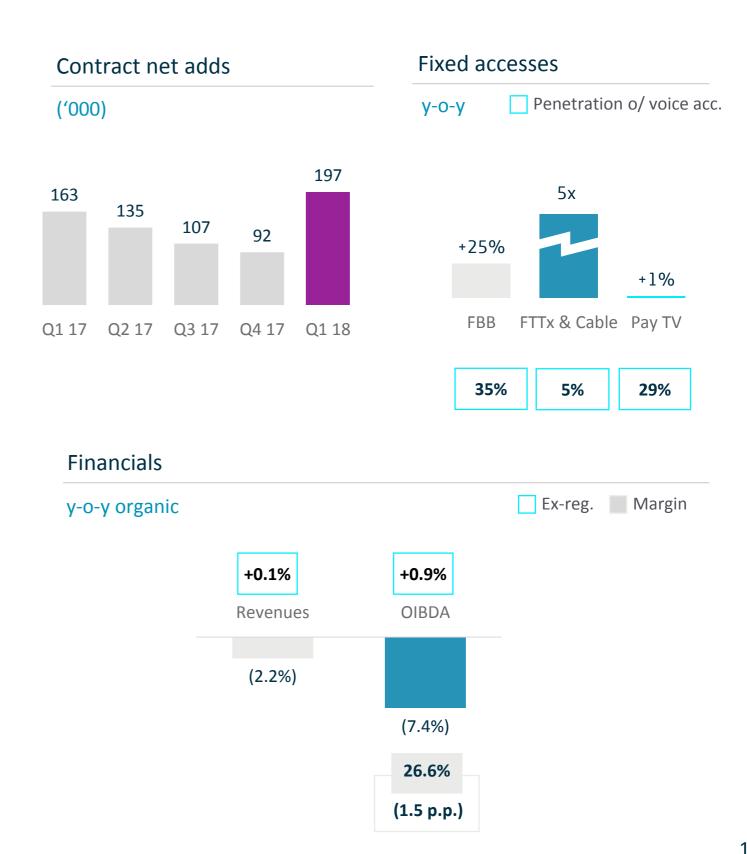




# North Hispam | Commercial success overshadowed by regulation

### Negative regulatory impact in MEX

- Contract net adds accelerated to 197k
- FTTx/Cable: 168k connected
- COLOMBIA (Revs. €351m; OIBDA €124m)
  - Highest Pay TV net adds in 7 quarters
  - Mobile positive net adds for 4 quarters in a row
  - OpCF growing by 42.2% y-o-y
- MEXICO (Revs. €277m; OIBDA €41m)
  - Sustained commercial momentum in contract:
     +104k Positive net adds
  - Revenues and OIBDA grew ex-regulation (+0.7% and +7.6%, respectively)





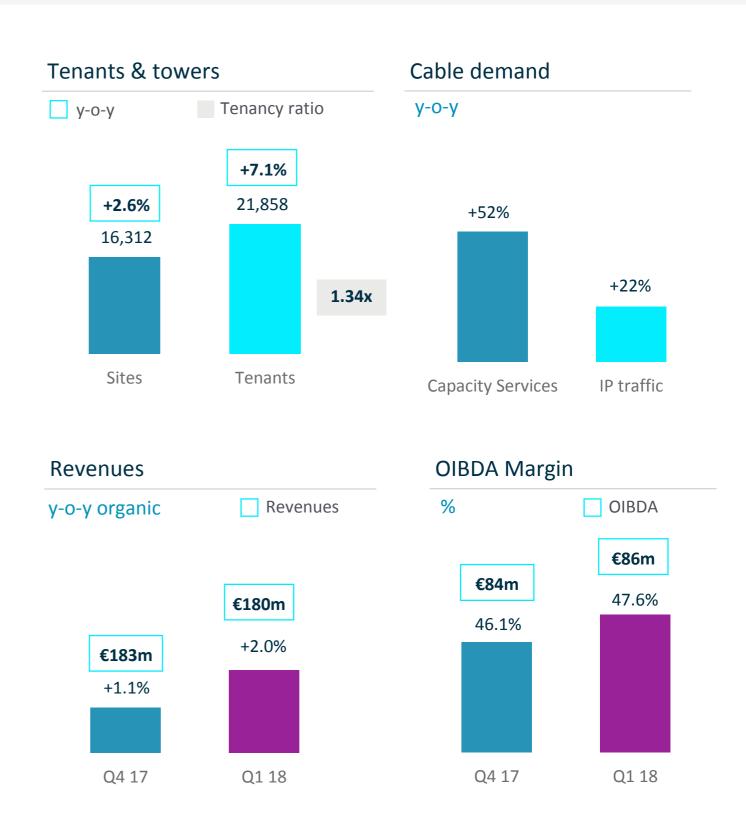
# **Telxius** | New "MAREA" cable now in service

### Sustained commercial momentum

- New state-of-the-art cables progressed according to plan
  - MAREA (US-Europe) in service since the end of March
  - BRUSA (Brazil-US) to come into service later this year

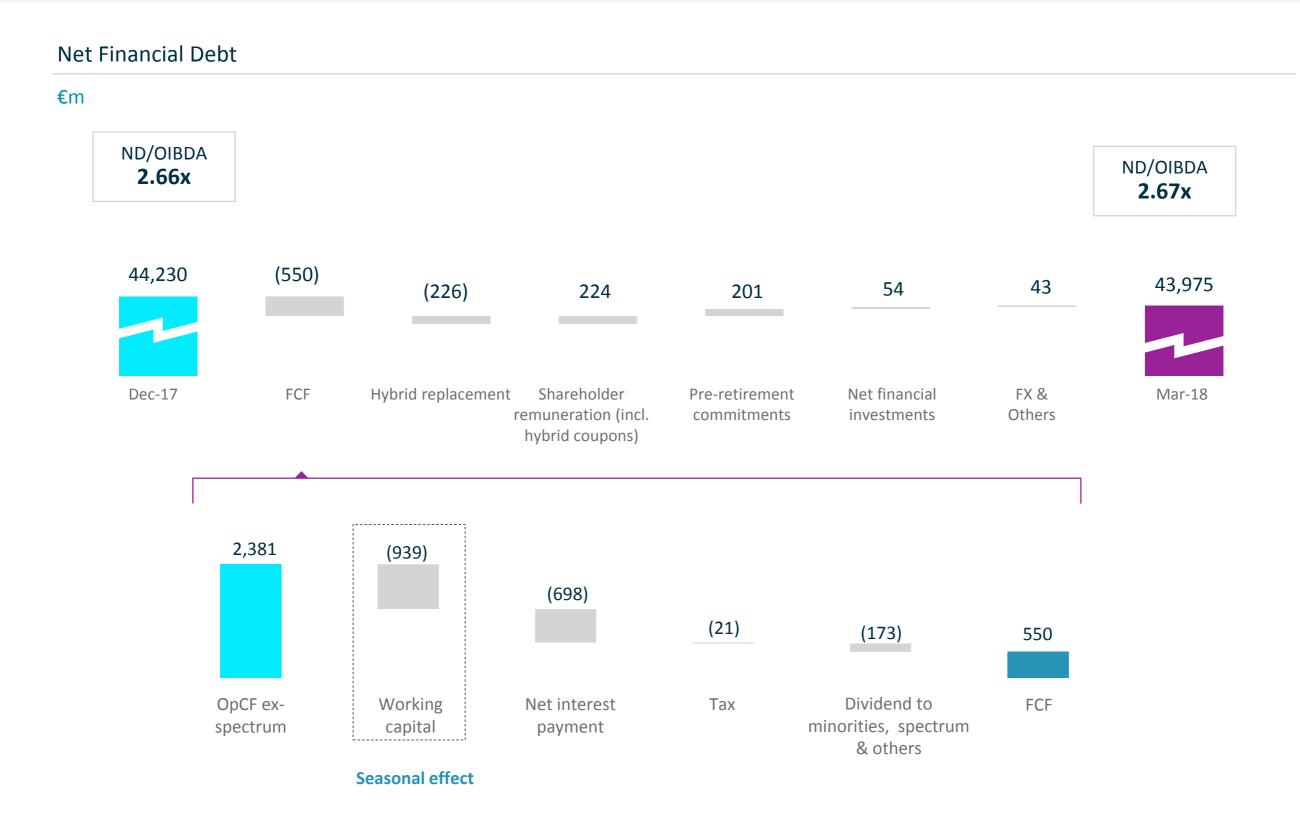
### Solid financials across business

- Revenue increase explained by towers; cable impacted by tougher comps in Q1 17
- Operating efficiency sustained high OIBDA margin
- CapEx intensity reflects deployment efforts in MAREA and BRUSA
  - To be reduced during H2 18



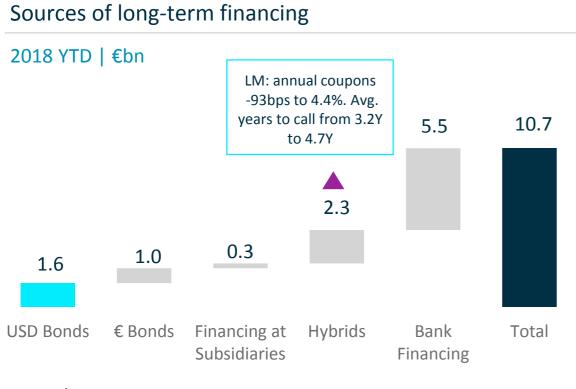


# Net debt reduction despite seasonal Q1 effects





# Focused on attractive long-term financing

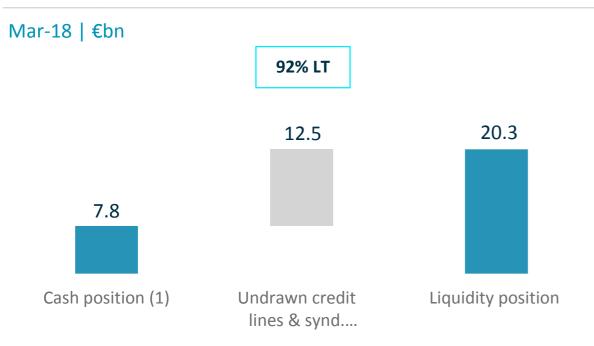


### Net Debt maturities

Mar-18 | €bn; not considering hybrid NC dates



### Liquidity position



### Interest payments cost





(1) Includes Venezuela that amounts to €15M

# Conclusion

Mr. Ángel Vilá COO



# Q1 summary | Delivering robust financials







Progress on strategy

Robust start to the year

Reiterating 2018 guidance

# Our mission

Let our customers choose it all



# Telefonica

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