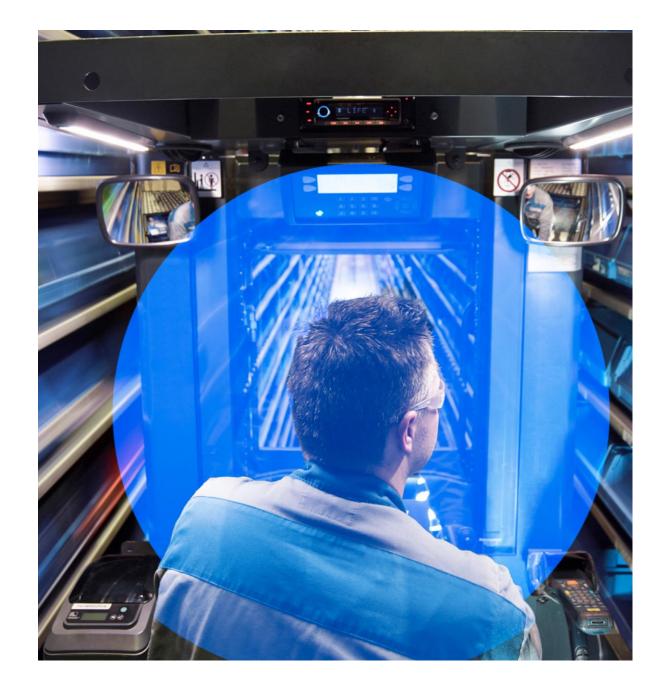


T-TECH

The partner to fully capture the B2B opportunity



TECH services are KEY for enterprises and economies in the post-covid context

In large enterprises CIOs are prioritizing TECH services in their internal IT budget¹



... and Public Institutions are providing funds in order to accelerate enterprises' digital transformation

(1) Source: AlphaWise, July'21 Morgan Stanley, 2Q21 CIO Survey – Forward Indicators Suggest Building Strength.

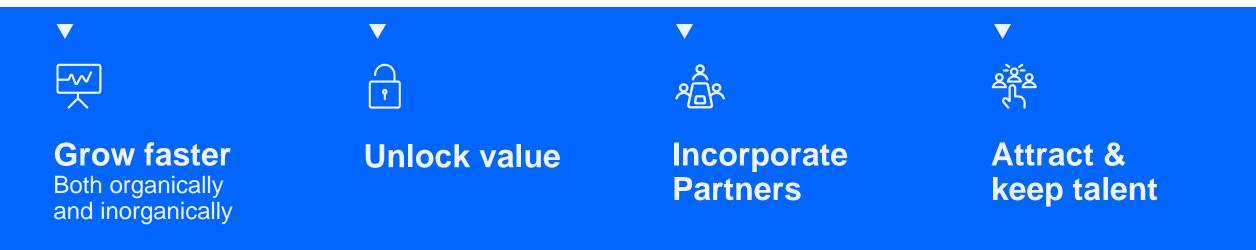


Enormous convergent markets with stellar growth prospects

€111 Bn €445 Bn €120 Bn 2019 Global 2019 Global 2019 Global Cybersecurity Cloud IoT/BD Market Market Market €22.0 Bn €85.4 Bn €19.4 Bn 2024 TEF footprint 2024 TEF footprint 2024 TEF footprint Cybersecurity Cloud IoT/BD Market Market Market

Source: Gartner market outlook July 2020

Telefónica Tech at the center of the "New Telefónica" to capture this opportunity

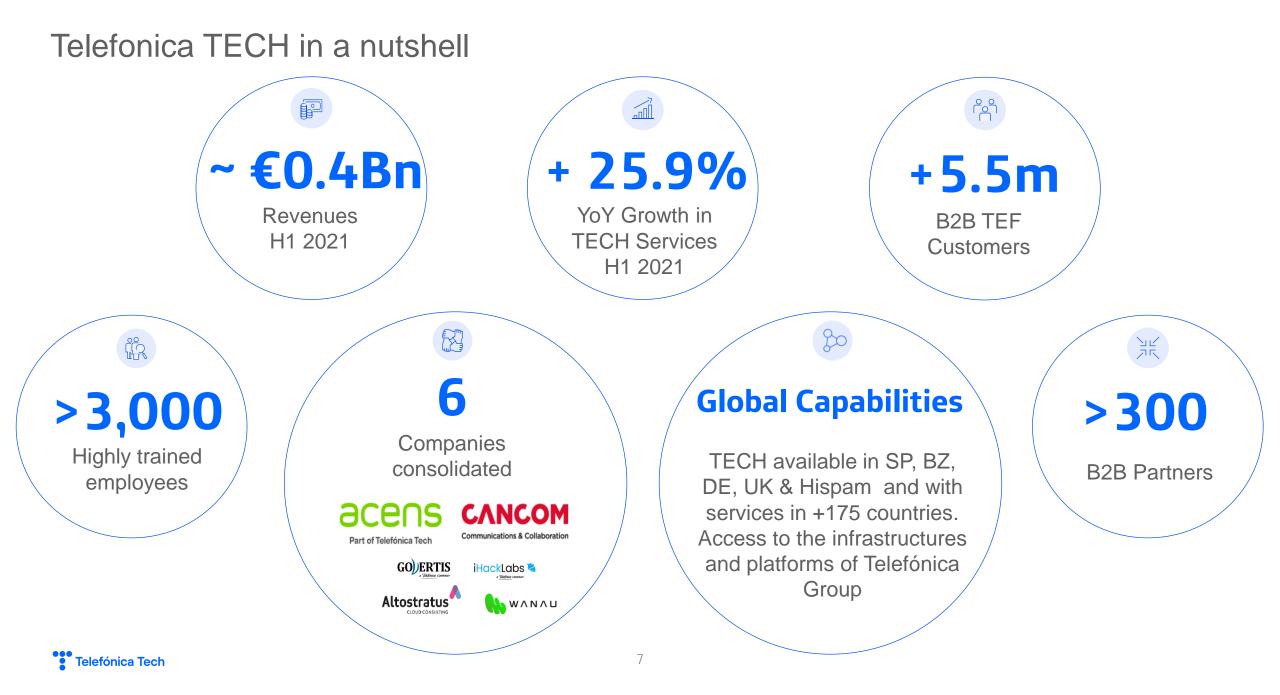




T-TECH has the capabilities to maximize the B2B opportunity



Is a relevant TECH services player With the "right to play" and industry recognition Sustained **GROWTH** above market rates **Relevance** and wide footprint leveraging TEF OBs Leveraging a complete partner ecosystem **Building Up** a Pan-European leader Best in class value proposition



Telefónica Tech keeps GROWING differentially and notably above Market performance

Over the last quarters in 2021, outperformance continued. We are a relevant technology service player with the capabilities to maximize the B2B opportunity in TEF footprint & keep growing

T-TECH GROWTH vs MARKET

T-TECH H121 YoY Growth

footpring 2021 vs 2020)

Market Growth (Gartner forecast in TEF

25.9%

13,1%



COMPETITORS' RESULTS

Capgemini (*) +1.7% YoY Digital

revenues in FY'20

+2% YoY growth in Q1'21

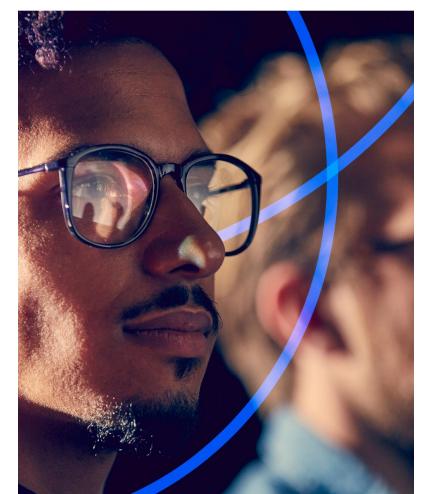
accenture



- ne
- +10% YoY in Digital and Managed Services in 3Q20

+6.4% YoY in IT and integration +16% YoY in Cyber and +5% YoY in Cloud in Q1'21

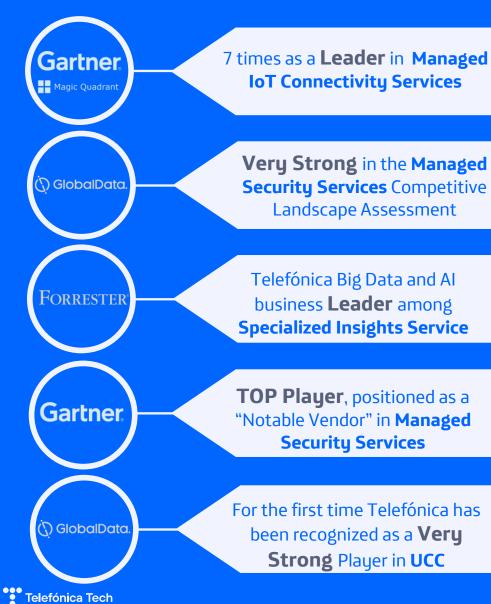
orange



Telefónica Tech

Total TECH

...with the right to play and Industry Analysts' recognition...

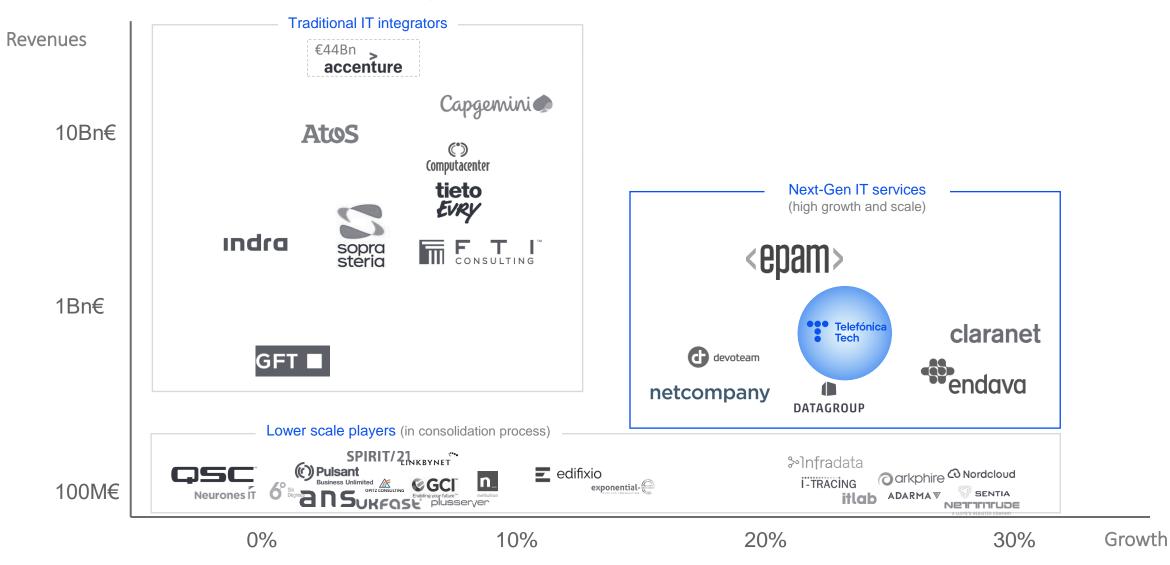


Since 2010

we have been GROWING organically double-digit in Digital services



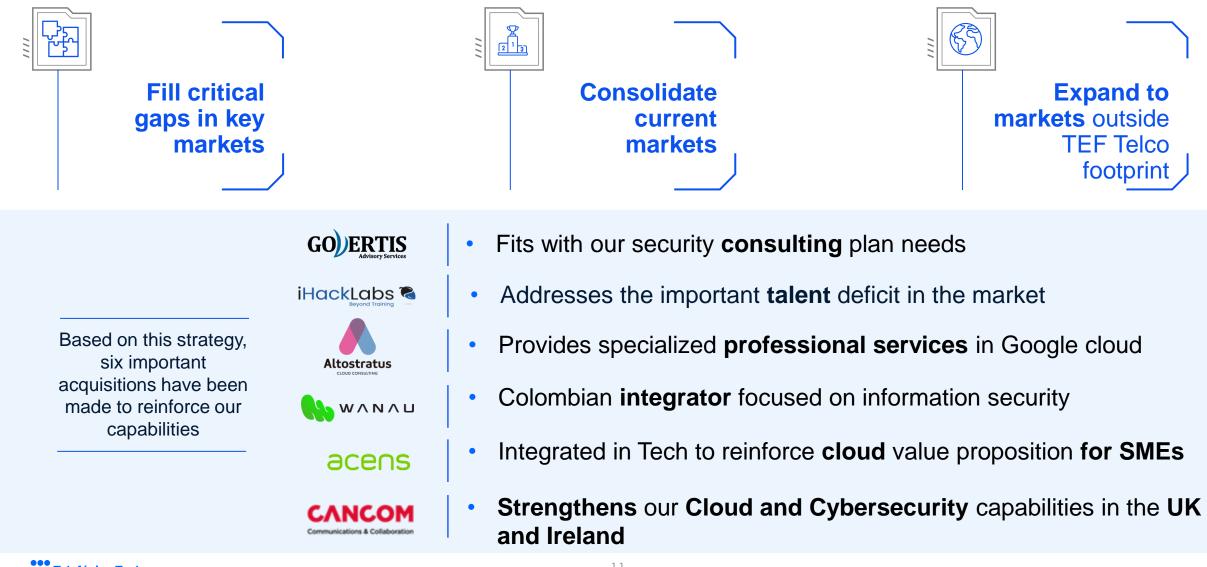
T-TECH is positioned as a relevant player and with one of the top GROWTH rate performances in the EMEA region...



Telefónica Tech

Note: Companies with a European footprint of tech services (some quoted in US). Not exhaustive. Last
twelve months revenue available or estimation for private companies. Growth 2018-2020 adjusting to organic growth or best estimation.

T-Tech is also accelerating inorganic growth as a key lever of our ambitious growth plan...



... we recently acquired Cancom UK&I, to build up a leader in cloud and digital services in Europe



The transaction, which includes 100% of the share capital of Cancom UK&I, was completed for **€398 million**. Managed and professional Services revenues (with growth rates of 20% and 26% CAGR18-21, respectively), account for more than >50% of total revenues.



With 600 professionals, joining the Telefónica Tech team.



Broad and strong digital services **portfolio** including **professional services** and **managed services** in advanced IT, **cybersecurity** and **multi-cloud solutions**.



Cancom UK&I is a certified **Microsoft Gold Partner** (in 10 competencies) and **AWS Partner**, having other relevant partnerships with leading technology vendors

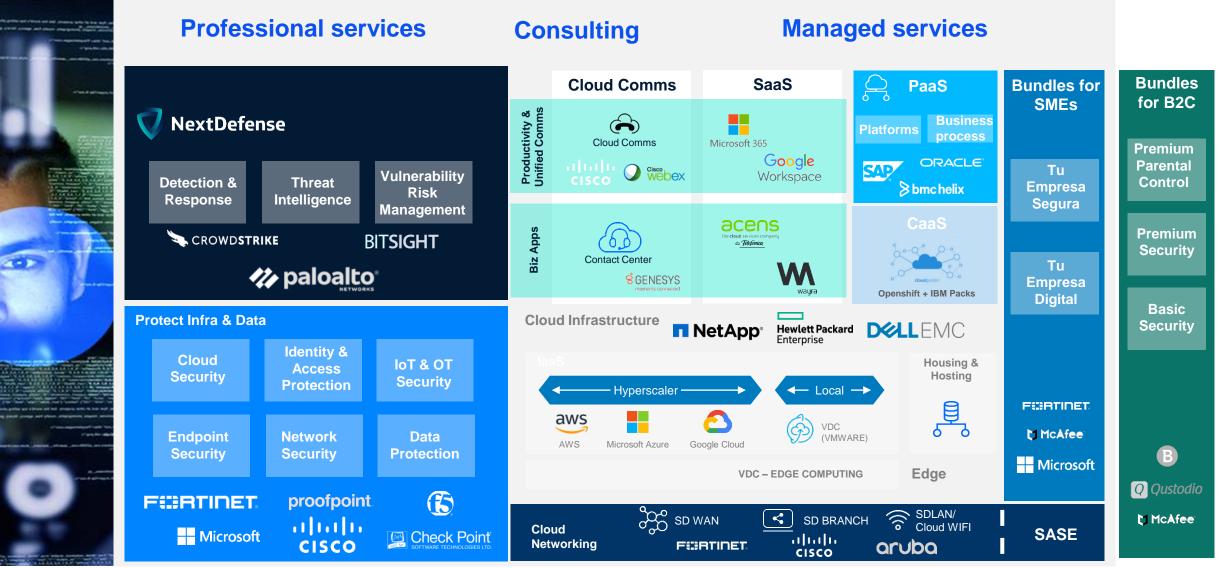
Strengthen Cloud and Cybersecurity capabilities in the UK and Ireland

Consolidate Telefónica Tech position as the leading company in digital transformation

T-TECH Cyber & Cloud solutions to take customers to next digitalization level

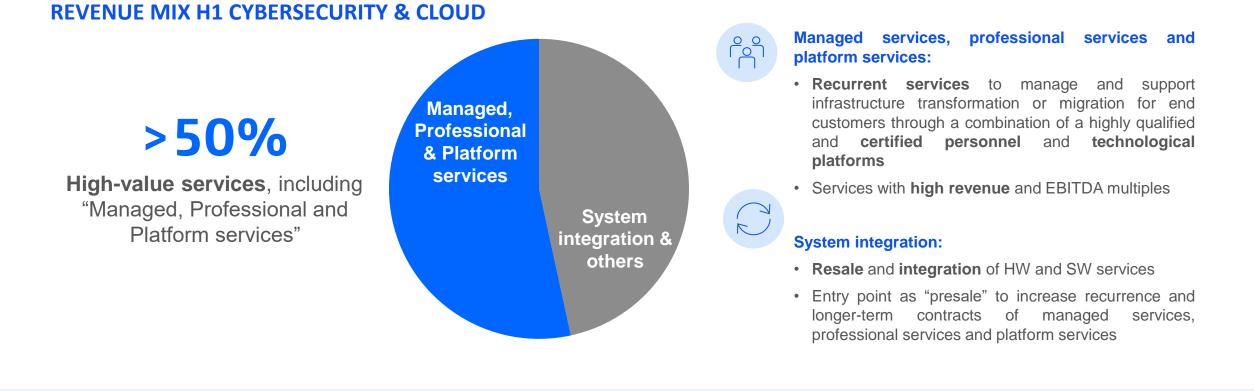


Telefonica Tech helps companies navigate through the complex multi-cloud ecosystem, protecting and securing their businesses through a comprehensive Cybersecurity portfolio



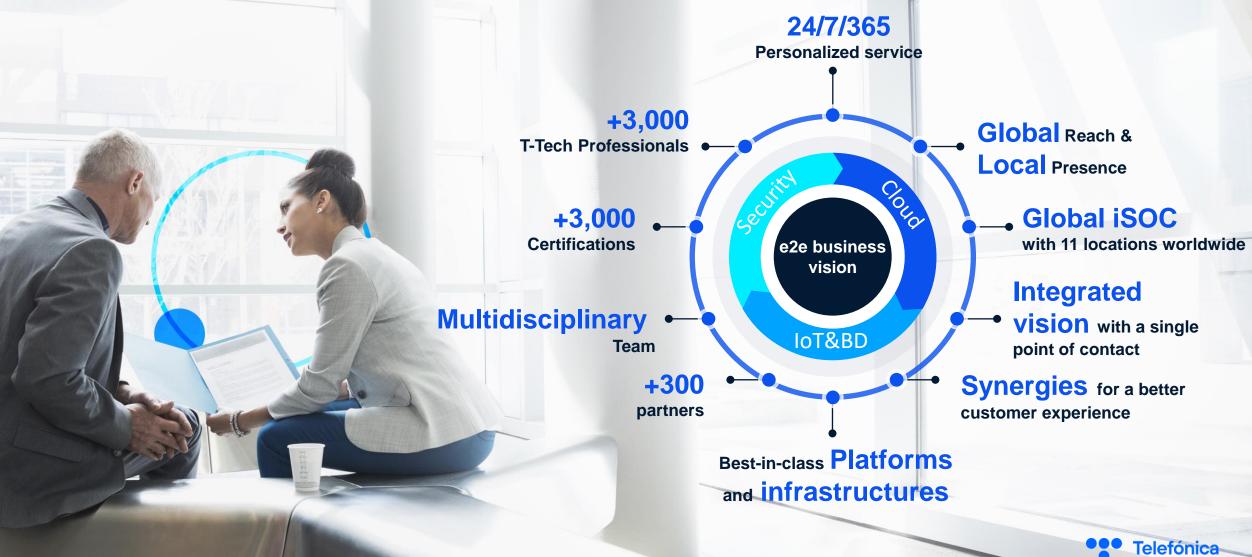
Telefónica Tech

In Cyber & Cloud, we are focused on high-value services



The high-value services, including "Managed, Professional and Platform services" keep delivering double-digit growth

Developing the traditional operations towards an intelligent Digital Operation Center providing an E2E view to the Customer

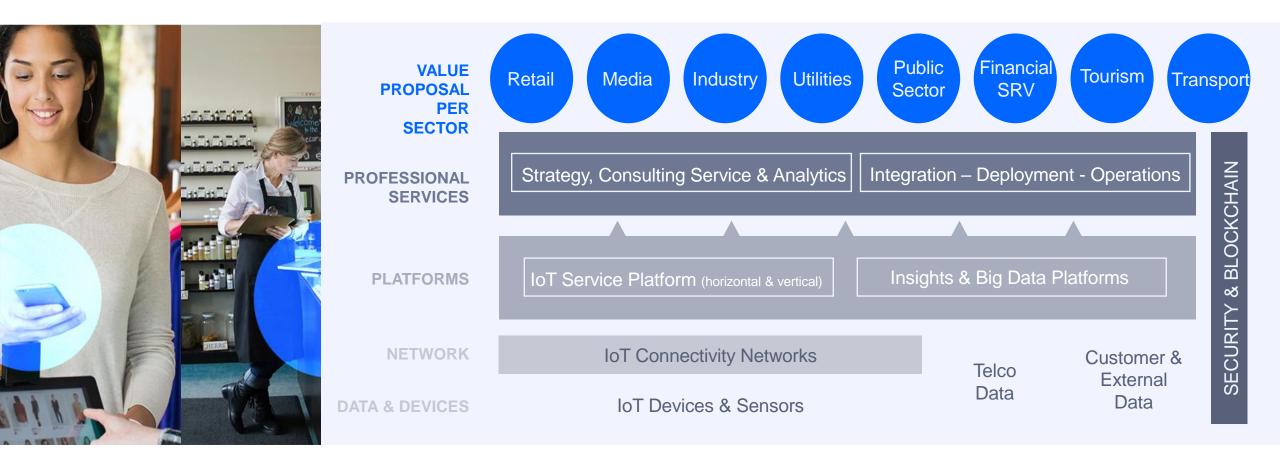


Tech

T-TECH IoT & BD enables customers to take advantage of a hyperconnected world



T-TECH has extensive and unified IoT & BD capabilities to transform Data into value for our B2B customers





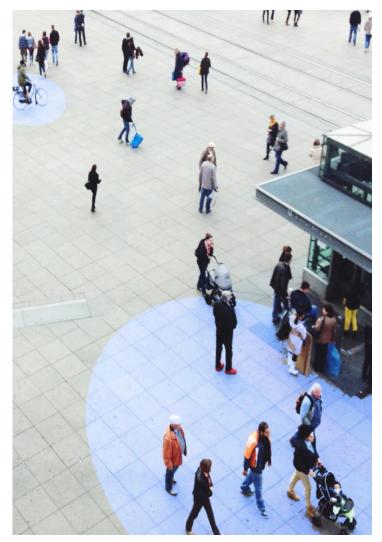
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INDITEX

MELIÃ HOTELS INTERNATIONAL

Dia 🔀

Why to bid on Telefonica Tech?



Huge TECH services opportunity is GROWING

- Expected continuous double digit GROWTH rates in the coming years
- Telcos are positioning themselves to capture this GROWTH wave

T-TECH is ready to serve in the pan-European markets

- Has already the assets and skills in order to maximize B2B opportunity in Europe
- Ensures resources to be a leading TECH Services provider, freeing up OpCos to concentrate on their core business

T-TECH delivers best in class solutions with a successful track record

- Has strong credentials as a partner to successfully guide Customers through their Digital Transformation Journey
- Contributes with a complete TECH services Value Proposition, complemented with strong commercial and operational capabilities
- Enables GROWTH through its global scale and 1st class partner ecosystem



Our formula for market leadership is enduring: We continually transform our business and embrace change to create more value for our clients with incredibly talented people

