Santiago Fernández Valbuena CFO of Telefónica Group















Telefonica

November 18th, 2004 Barcelona (Spain)





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Telefónica offers a unique combination of growth, efficiency and shareholder value focus among incumbents

Top line growth

- Wireline Spain: Broadband expansion
- Wireline Latam: Positive Net Adds, Broadband, revenue expansion
- Wireless: Market leader, high growth, new markets

Efficiency

- EBITDA margins among best-in-class in all business lines.
- Group margin increasingly diversified.
- Anticipation in future efficiency gains.

Shareholder value

- One of the highest conversion ratios of EBITDA into FCF.
- Explicit, multiyear, two-pillar shareholder remuneration package.



No.



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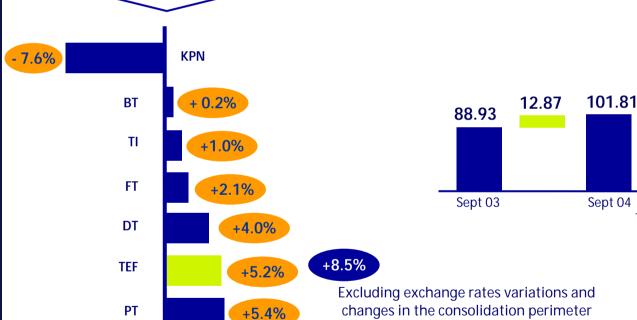
Telefónica: leading top line expansion among incumbents through customer growth



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Telefónica Group Managed Customer Growth (millions)





114.94

Sept 04

TEF + BellSouth (*)





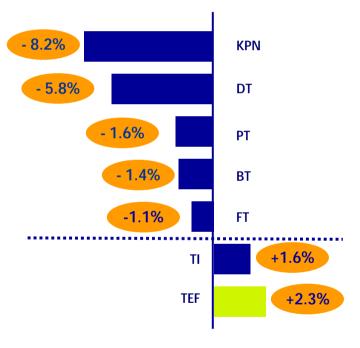
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TdE is the benchmark in Europe in terms of growth...





Managed Customer Growth (millions)



Telefónica de España Revenue contribution gap:



Internet and Broadband more than compensating traditional services revenues shortfall





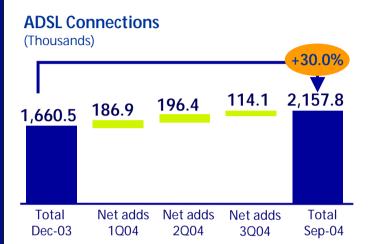


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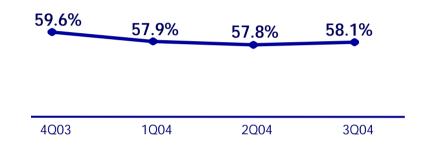
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... combining strong operating performance with a profitable growth profile





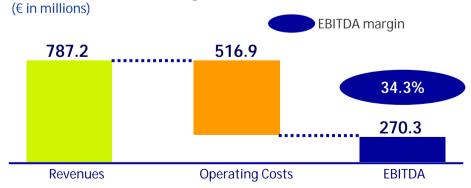
Estimated Group broadband market share



More than 1.4 million retail connections (+54% y-o-y)

Group net adds accounted for 62% of total Broadband net adds in 3004

9M04 ADSL EBITDA margin





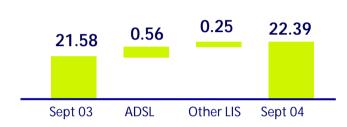




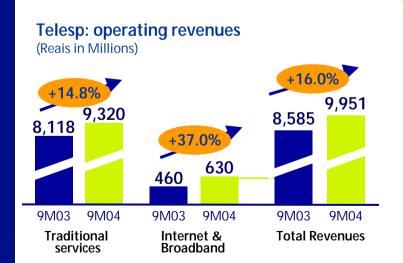
Telefónica Latinoamérica(*): a wireline growing at a high single digit...







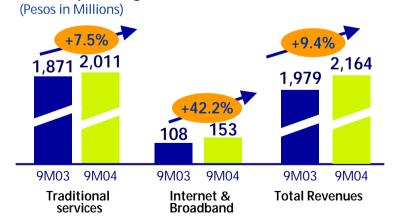
Helped by solid figures at Telesp & TASA



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TASA: operating revenues





(*) New management perimeter, including data operations and TIWS.

(**) Assuming constant exchange rates as of 9M03 (as of 2003 for year-end target). All figures exclude changes in consolidation.

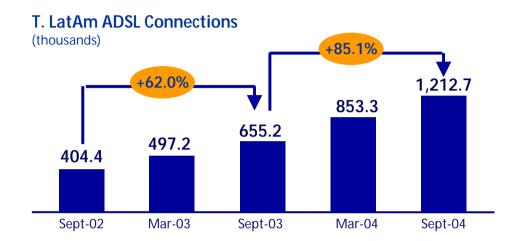


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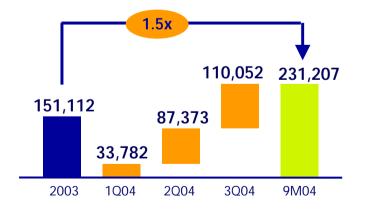
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...leveraging on our efforts to expand ADSL growth



TELESP:
ADSL Net Adds (Thousands)



TASA:
ADSL Net Adds(Thousands)



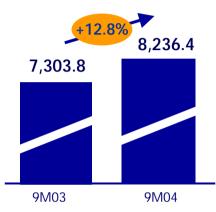


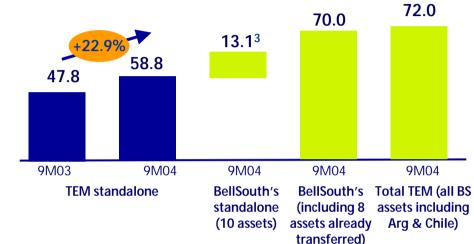


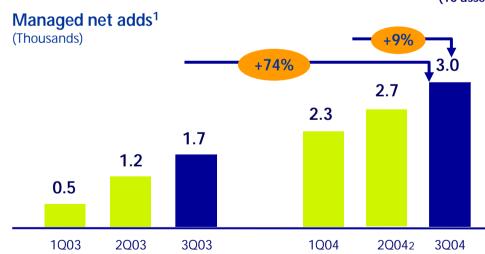
Telefónica Móviles is leading revenues and clients growth...

TEM OPERATING REVENUE GROWTH (Sept 04/Sept 03)











- All figures including TCO.
- 2 Q04 figures exclude the impact of the adjustment of 1.3MM inactive prepaid SIM cards in TM Spain from 2Q04 for reporting purposes.

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At the end of August 2004, last month of the third fiscal quarter of BellSouth



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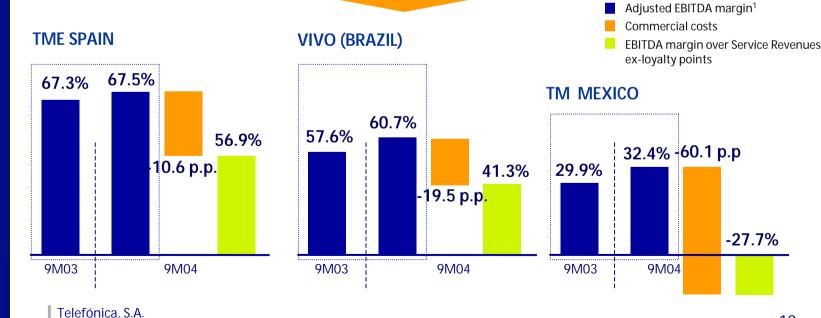
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...through intensive commercial efforts



Impacting EBITDA margins in the short term



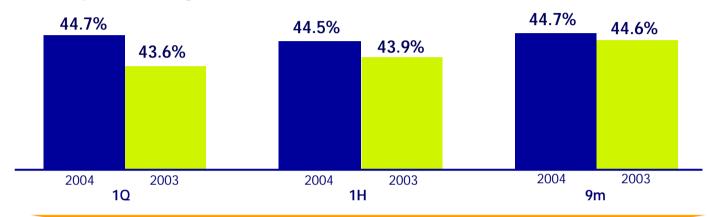


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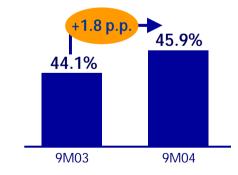
Despite strong commercial activity, we manage to increase efficiency...

TEF Group EBITDA margin

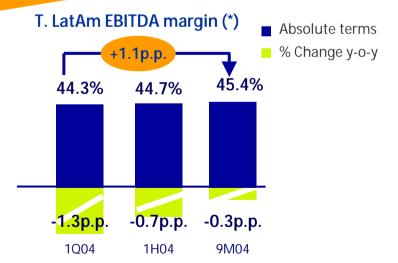


Based on strong efficiencies in wireline

TdE Group EBITDA margin (*)



TdE Group EBITDA growing at 6.6% rate in 9m04, ahead of guidance (2%-5%)





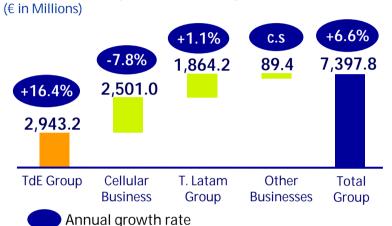


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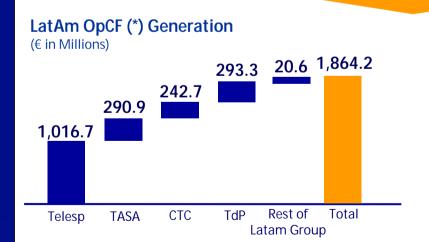
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...and cash-flow generation at the group level, with LatAm as a solid contributor

Consolidated OpCF (EBITDA-CapEx) breakdown



- Strong efficiency at TdE driven by cost rationale and broadband success
- Solid organic growth in EBITDA at T. LatAm partly offset by higher CapEx devoted to Broadband
- High commercial activity and network deployment investments lag the Cellular Business



Cash Flow repatriated from Latam (\$ in Billions) 1.6 1.2

2003(**)

2002(**)



Telefónica, S.A. Investor Relations (*) EBITDA - Capex

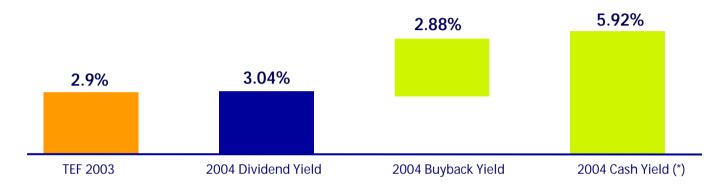
(**) Average exchange rates \$/Euro of 2002 (0,942) and 2003 (1,129)

2004E



We have one of the most attractive shareholder remuneration programs in the industry

Cash Yield (div.+buybacks)



Shareholder remuneration

- **DIVIDENDS:** MINIMUM OF 0,4 EUROS/PER SHARE DURING THE PERIOD 04-06
- **BUY-BACKS:** MINIMUM OF EUR4BN UNTIL 2006
 - BUY-BACK PROGRESSING FASTER THAN TIME: 55.3% VS. 12/39 MONTHS (30.8%)
 - 183,4 MILLION SHARES, EQUIVALENT TO 3.8% OF CAPITAL







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Conclusions

- A solid revenue profile across the Group, that ranks at the top of the sector,
- Built through the balanced contribution of our three key business lines, namely Telefónica de España, Telefónica Latinoamérica and Telefónica Móviles,
- Which are sustaining revenue performances by extracting the full value of traditional fixed and expanding broadband for wireline, and pushing harder on commercial efforts to lead client growth for mobile,
- Top line growth is being transferred down to profitability and cash generation
- We have a disciplined strategy for the use of cash flows
- One of the few incumbents with no direct overhang risk

We present a unique combination of top line growth, cash flow generation and shareholder remuneration in the industry



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