

Progress against strategic pillars in Q3 2020

Core Markets: Spain, Germany, UK and Brazil

- Spain: 5G launch, to reach 75% coverage at the end of the year, solid commercial recovery and expansion of margins
- Germany: Extension and expansion of the existing fixed network agreement with Deutsche Telekom and the launch of 5G in major cities
- O UK: Application for regulatory approval of the joint venture O₂/Virgin to the European Union and completion of £5.7 Bn recapitalisation process
- O Brazil: Progress in the joint bid for the acquisition of Oi (qualified as "preferred bidder" for the auction) and 5G launch in 8 cities

Reduce exposure to HispAm

- O Filed for regulatory approval of Costa Rica business sale to Liberty Latin America
- O Portfolio review is underway

Telefónica **Tech**

- The 3 companies (Ciber, Cloud, IoT & Big Data) have been incorporated and are fully functional
- O Acquisitions to foster Cybersecurity capabilities; Govertis and iHackLabs

Telefónica Infra

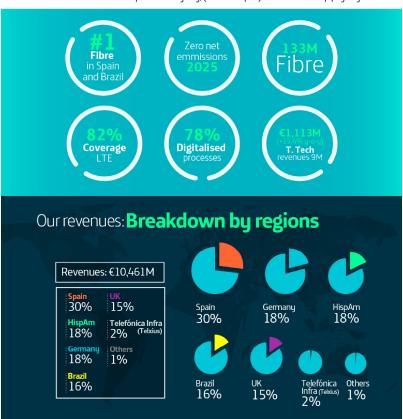
- O Announcement of joint venture with Allianz in Germany to deploy fiber in low-penetration areas
- O Increase in Telxius' tower portfolio through the agreement in Germany (26,600 sites after the first tranche, 33,000 sites after completion of the agreement)

New operating model

O Agreement with Rakuten to advance in Open RAN, 5G Core and OSS (Operation Support Systems)



4 core markets OIBDA-CapEx +5.2% y-o-y; (OIBDA-CapEx)/Revenues +2.1 p.p. y-o-y



Shareholder's

remuneration



1.5% treasury stock to be cancelled