therefore permitting the unrestricted horizontal integration of companies and the regulated vertical integration of local and long distance businesses, as well as promoting the entrance of new competitors.

Telefónica del Perú has signed a concession with the Peruvian State to provide local and long distance telephone services for a twenty-year period, which can be extended another 20 years in five-year periods. The first five years of the concession period grant exclusive rights, laying down a series of obligations for the services included under the concession, such as improved service quality and an expansion programme both of which have been fulfilled. The remaining services are liberalized.

Telefónica de Argentina holds a licence for an unlimited time period by which it is permitted to provide public telecommunications services in the southern region of the country, with exclusive rights until November 8th, 1997, after which time the licence period can be extended for another three years provided that all the terms and conditions stated in the invitation to bidding have been fulfilled. The Company has acted accordingly and has therefore applied for the extension with exclusive rights which is still pending a final decision.

CORPORATE PROJECTS FOR THE MILLENNIUM AND THE EURO

In 1997 two of our corporate projects gained considerable impetus, both of which are going to be of extreme importance in the near future: the Millennium Project and the Euro Project. The aim of the Millennium Project is to identify and carry out the necessary actions regarding business processes, information systems and infrastructure, so that the quality and facilities offered by our products are not affected by the arrival of the year 2000. On the other hand, the Euro Project targets are those of adapting the systems and procedures that support the business processes to the new requirements to be introduced as a result of the Euro becoming the European Union's single currency.

